

ANNUAL REPORT

2024–25





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FROM THE CHAIR & CEO



Greg Dyer
Chair



Paul Marsh
CEO

The global cricket ecosystem continues to be one of accelerated change and complex dynamics. The game's trajectory is shifting with unprecedented speed, demanding strategic agility from all stakeholders.

The past 12 months has been an important one for the Australian Cricketers' Association (ACA) with change within our organisation, the ongoing strengthening of our financial position, significant work being done on the future of the game and the addition of new support services for our members.

For the ACA to be effective it needs to continue to build its financial self-sufficiency. This position doesn't just provide the player movement with a buffer against an increasingly turbulent cricket economy; it also ensures we have the resources to invest decisively in future growth opportunities. This standing underpins our ability to remain an essential force in shaping the future of Australian cricket and the past year was another successful one in this regard.

This year marks a significant leadership transition. We offer our appreciation to Todd Greenberg for his dedicated four-year term as Chief Executive Officer of the ACA and our congratulations on his appointment as Chief Executive Officer of Cricket Australia. His tenure was important in the development of the ACA's strategic direction and financial health.

Looking forward, we extend a sincere welcome back to Paul Marsh, who stepped into the role of Chief Executive Officer in June of this year. Paul was previously the CEO of the ACA from 2005–14 and for the past 11 years has been the CEO at the AFL Players Association. We are confident his vast experience will be central to guiding the organisation successfully into its next phase. Furthermore, we must acknowledge the excellent work and smooth transition period that was led by Joe Connellan as interim CEO, as well as the entire ACA team during this changeover period.

Our national teams continue to be a source of enormous pride. Congratulations to all our players for their exceptional achievements throughout the year, underscoring the enduring excellence of Australian cricket on the global stage.

Strengthening Our Core

Our growth is the catalyst for continuous evolution. We remain committed to building on our foundational successes, such as the player revenue share mechanism and gender parity, but also to continue to look for new opportunities to allow us to build a sustainable future for players and the entire game.

The second year of the current five-year MoU saw the playing group continue to benefit from improved conditions and remuneration across the domestic and international spheres. The foundation of Australian cricket is robust due to the health and adaptability of our domestic tournaments, and we must continue to fight for these to be retained and strengthened.

Our advocacy for the playing group remained strong. When the WBBL schedule was condensed, we championed the creation of supplementary match opportunities, which resulted in the T20 Spring Challenge.

We are in the process of collaborating with the broader industry on the necessary adjustments for the optimisation of W/BBL to secure its long-term growth and we are cautiously optimistic about the direction this is heading.

The explosive growth of franchise tournaments globally requires constant vigilance. We have been focussed on ensuring players are protected and properly compensated and continue to provide assistance in challenging geopolitical circumstances. The introduction of a new competition framework by Cricket Australia is a positive step toward better regulating team participation in new leagues, allowing us to safeguard our members' interests effectively.

Through our involvement in the World Cricketers Association (WCA) we played an important role in developing a proposed future model for the structure of cricket. The model was received very positively across the cricket world and the challenge now is to keep advocating for the changes the game so desperately needs.

Our comprehensive range of member services is vital to achieving our core vision, with many past playing members continuing to engage with our services offering and remaining connected to the game we all love. To ensure our former players maintain a meaningful link to the game, we supported a range of programmes and saw significant engagement across many areas such as game development, Premier Cricket and health check days.

A major initiative this year was the launch of the Australian Cricket Wellbeing Strategy, developed in partnership with Cricket Australia and the State & Territory Associations. This holistic strategy represents a new industry standard for player welfare. We have implemented this by expanding our wellbeing referral network and restructuring our GamePlan programmes to provide support across a wider range of the many elements that contribute to overall wellbeing. This involved appointing a dedicated Wellbeing Lead (Psychologist) and developing a Wellbeing Assessment Tool to personalise support for each player.

Securing a Charitable Future: Players Cordon

We were delighted to announce the launch of Players Cordon, a charitable institution created by the ACA to modernise and secure sustained benevolent relief for players and their families facing hardship or disadvantage. This support mechanism will build a lasting legacy in the cricket community.

Players Cordon was formally registered with the Australian Charities and Not-for-profits Commission as a public benevolent institution in May 2025. In June 2025, the ACA provided a foundational gift of \$3,425,667 to launch its operations. It was then endorsed by the ATO as a Deductible Gift Recipient ('DGR') in July 2025.

Members who wish to make a tax-deductible contribution to this vital new body should contact Players Cordon directly via its General Manager, Gabrielle Bortoli who many of you are familiar with.

2025 marked the 90th anniversary of Women's Test Cricket, and to honour this milestone, the ACA produced a three-part TV documentary series: *90 Years of Domination: Australia's Best Kept Sporting Secret*.

90 Years of Domination is the untold story of the Australian Women's cricket Team and aired on Channel 7 and Fox during the Women's Ashes day-night Test. Featuring nine Australian cricket greats over three episodes and hosted by media trailblazer Jo Stanley, each episode focused on a specific era of women's cricket. Featuring legends such as Belinda Clark, Lisa Sthalekar and Alyssa Healy, the series explored the on and off-field moments, going behind the scenes to learn about the pioneers who have made Australia the dominant team we know today.

The ACA's commitment to the future of the game is unwavering, underpinned by the vision of thriving and well-supported members connected to a healthy game. We extend our sincere gratitude to our Board, Player Delegates, and our hardworking Staff for the passion they bring, which has made the achievements detailed in this report possible.



THE ACA BOARD



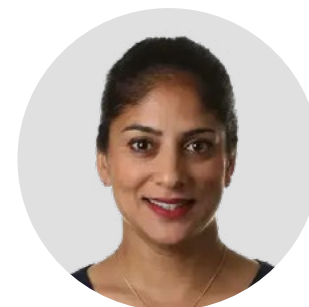
Greg Dyer
Chair



Christina Matthews
President



Trent Copeland
Director



Lisa Sthalekar
Director



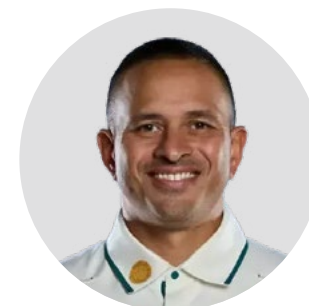
Beth Mooney
Director



Janet Torney
Director



Moises Henriques
Director



Usman Khawaja
Director



Darren Tucker
Director



PLAYER DELEGATES

State Delegates



Holly Ferling
ACT



Annie Wikman
ACT



Lauren Cheatle
NSW



Hannah Darlington
NSW



Jack Edwards
NSW



Kurtis Patterson
NSW



Charlie Knott
QLD



Georgia Redmayne
QLD



Jack Sinfield
QLD



Bryce Street
QLD



Henry Hunt
SA



Harry Nielsen
SA



Annie O'Neil
SA



Bridget Patterson
SA



Jordan Silk
TAS



Hayley Silver-Holmes
TAS



Naomi Stalenberg
TAS



Rachel Trenaman
TAS



Charlie Wakim
TAS

State Delegates (continued)



Ella Hayward
VIC



Todd Murphy
VIC



Sophie Reid
VIC



Matt Short
VIC



Cameron Bancroft
WA



Matilda Carmichael
WA



Alana King
WA



Ashton Turner
WA

WBBL Delegates



Bridget Patterson
Adelaide Strikers



Georgia Redmayne
Brisbane Heat



Nicola Carey
Hobart Hurricanes



Courtney Webb
Melbourne Renegades



Sophie Reid
Melbourne Stars



Alana King
Perth Scorchers



Lauren Cheatle
Sydney Sixers



Hannah Darlington
Sydney Thunder

BBL Delegates



Alex Carey
Adelaide Strikers



James Peirson
Brisbane Heat



Mac Wright
Hobart Hurricanes



Will Sutherland
Melbourne Renegades



Hilton Cartwright
Melbourne Stars



Jason Behrendorff
Perth Scorchers



Moises Henriques
Sydney Sixers



Chris Green
Sydney Thunder

CA Delegates



Alex Carey



Usman Khawaja



Tahlia McGrath



Ashleigh Gardner



OUR MEMBERS

As at June 30 2025

A

Sean Abbott
Chloe Abel
Emily Aberline
Georgia Adams
Nathan Adcock
Warwick Adlam
Isabelle Afaras
Ashton Agar
Wes Agar
Fawad Ahmed
Chloe Ainsworth
Lachlan Aitken
Madison Albers
Leanne Albon
Bill Albury
Terry Alderman
Sarah Aley
Harry Allanby
Don Allen
Jade Allen
Leslie Allen
James Allenby
Anthony Amalfi
Charlie Anderson
Dane Anderson
Matthew Anderson
Peter Anderson
Sarah Andrews
Tom Andrews
Wayne Andrews
Jo Angel
Austin Anlezark
Denise Annetts
Charlotte Anneveld
Ando Aparo
Kelly Applebee
Hollie Armitage
Huntley Armstrong
Kelly Armstrong
Tim Armstrong
Jason Arnberger
Colin Arnold
Michelle Arnold
Mark Atkinson
Mark Atkinson
Tiana Atkinson
Geoffrey Attenborough
Clinton Auty
Justin Avendano
Allen Aylett
Delwyn Ayling
Aaron Ayre
Riley Ayre
Warren Ayres

B

Kevin Badcock
Alfred Bailey
Cullen Bailey
George Bailey
Charles Baker
Dennis Baker
Leigh Baker
Robert Baker
Len Balcam
Robert Baldry
Grant Baldwin
Cameron Bancroft
David Bandy
Megan Banting
Lily Bardsley
Corey Barsby
Jemma Barsby
Rob Bartlett
Xavier Bartlett
Ashleigh Barty
Lily Bassingthwaighte
Alisha Bates
Samantha Bates
Glen Batticciotto
Mary Bawden
Trevor Bayliss
James Bazley
Kristen Beams
Graeme Beard
Mahli Beardman
Tom Beaton
Christopher Beatty
Kerry Beck
Gordon Becker
Michael Beer
Jason Behrendorff
Charis Bekker
Gabe Bell
John Bell
Rachel Bench
Emmanuel Benjamin
Murray Bennett
Richard Bennett
Gary Bensley
Jeffrey Benton
Nick Benton
Stephen Bernard
Bonnie Berry
Darren Berry
Patrice Berthold
Nick Bertus
Matthew Betsey
Samantha Betts
Michael Bevan
Emily Beventyre
Alex Bevilaqua
Andy Bichel

Nicholas Bills
Briana Binch
Tom Birchall
Aaron Bird
Jackson Bird
Haidee Birkett
Travis Birt
Glenn Bishop
Alex Blackwell
Kate Blackwell
Gregory Blair
Bob Blewett
Greg Blewett
Aiden Blizzard
Phil Blizzard
Makinley Blows
Scott Boland
Doug Bollinger
Nicole Bolton
David Boon
Cameron Borgas
Jason Borgas
William Bosisto
Johan Botha
Felicity Boucher
Lucinda Bourke
Harry Bovell
Paris Bowdler
Ronald Bowe
Rod Bower
Tim Bower
Cameron Boyce
Jackie Boyce
David Boyd
George Brabon
Nathan Bracken
Carolyn Bradley
Shawn Bradstreet
Bette Bradtke
Murray Bragg
Maryanne Brandon
Simon Branston
Dylan Brasher
Caoimhe Bray
Ian Brayshaw
James Brayshaw
Kyle Brazell
Todd Breman
Hayleigh Brennan
Christine Brierley
Ray Bright
Tom Brinsley
Zoe Britcliffe
David Broad
Ryan Broad
Wayne Broad
Joanne Broadbent
Chris Broadby
Louise Broadfoot

Cassie Brock
Dawn Brook
Maddison Brooks
Darcie Brown
Diane Brown
Donna Brown
Jake Brown
John Brown
Joshua Brown
Karen Brown
Kevin Brown
Maitlan Brown
Marilyn Brown
Ray Brown
Roger Brown
Leanne Browne
Nicola Browne
Reanna Browne
Max Bryant
Nell Bryson-Smith
John Buchanan
Liam Buchanan
Meyrick Buchanan
Michael Buchanan
Nicholas Buchanan
Danny Buckingham
Jordan Buckingham
Bill Buckle
Fran Buckle
Ruth Buckstein
Angela Burdon
Hugo Burdon
Daniel Burns
Erin Burns
Joe Burns
Kate Burns
Kayla Burton
Luke Butterworth
Fiona Byrnes

C

Melissa Caffrey
Aidan Cahill
Debbie Callcott
Ian Callen
Bronwyn Calver
Julie Calvert
Ben Cameron
Louis Cameron
Mark Cameron
Melissa Cameron
Elwyn Campbell
Greg Campbell
Ryan Campbell
Stella Campbell
Bailey Capel
Peter Capes
Jake Carder
Alex Carey

Nicola Carey
Iain Carlisle
Phil Carlson
Norman Carlyon AM
Mathilda Carmichael
Donna Carpenter
Will Carr
Rachel Carroll
Lee Carseldine
Rebecca Carter
Ryan Carters
Hilton Cartwright
Sean Cary
Jerry Cassell
Robert Cassell
Beau Casson
Barry Causby
Julia Cavanough
Steve Cazzulino
Wendy Chaloner
Ashley Chandrasinghe
Greg Chappell
Ian Chappell
Renee Chappell
David Chardon
Richard Charlesworth
Nikhil Chaudhary
Lauren Cheatle
Richard Chee Quee
Aanliya Cheeran
John Childe-Freeman
Garry Chillingworth
Daniel Christian
Kira Churchland
Darren Chyer
Anthony Clark
Belinda Clark
Maggie Clark
Michael Clark
Stuart Clark
Wayne Clark
David Clarke
Gerard Clarke
Michael Clarke
Jack Clayton
Mark Cleary
Piepa Cleary
Mark Clews
Peter Clifford
Sean Clingeffer
Peter Clough
Burt Cockley
Justin Coetzee
Janelle Cole
Katie Cole
Mark Colegrave
Jackson Coleman
Jude Coleman

Greg Colgan
Ross Collins
Megan Compston
Alan Connolly
Cooper Connolly
Denice Connor
Harry Conway
Jonathan Cook
Simon Cook
Colin Cooke
Joanne Cooke
Zoe Cooke
Troy Cooley
Gabrielle Cooper
Sheldyn Cooper
Tess Cooper
Tom Cooper
Trent Copeland
Troy Corbett
Grahame Corling
Michael Cormack
Marie Cornish
Mark Cosgrove
Gary Cosier
Lisa Cotgrove
Brody Couch
Nathan Coulter-Nile
Nick Courtney
Ed Cowan
Jamie Cox
Michael Cox
Peter Cox
Tim Coyle
Sarah Coyte
Shawn Craig
Michael Cranmer
Arron Crawford
Murray Creed
Brendan Creevey
Ronald Crippin
Lucy Cripps
Keaton Critchell
Xavier Crone
Adam Crosthwaite
James Crosthwaite
Paris Crowe
Tim Cruickshank
Emma Cruz
Daniel Cullen
Geoff Cullen
Patrick Cummins
Shannon Cunneen
Graeme Cunningham
Ken Cunningham
Sally Curry
Ava Curtis
Joel Curtis
Benjamin Cutting

D	Rhiannon Dick	Lauren Ebsary	Claire Fletcher	Shawn Gillies	Nicola Hancock	Jayde Herrick	Cameron Hockett	Ben Johnson	Peter King	John Leehane	Greg Mail
Linsey Da Costa	Jacob Dickman	Amy Edgar	Emma Flint	Steve Gilmour	Anthony Handrickan	Steve Herzberg	Daniel Hughes	Michael Johnson	Ryan King	Ryan Lees	Michael Mainhardt
Stefanie Daffara	Michael Dighton	Ben Edmondson	Kerry Flint	Sianna Ginger	Peter Handscomb	Emily Hessel	Emma Hughes	Mitchell Johnson	Teresa King	Carly Leeson	Caitlin Mair
Adam Dale	Grace Dignam	Blake Edwards	Tess Flintoff	Peter Gladigau	Chris Hansberry	Ian Hewett	Glenn Hughes	Sammy-Jo Johnson	Darren Kingdon	Leanne Leggieri	Isabella Malgioglio
Lyndall Daley	Samantha Dillon	Jack Edwards	Benji Floros	Andrew Gode	Lea Hansen	Sharlene Heywood	Graeme Hughes	Spencer Johnson	Hamish Kingston	Darren Lehmann	Michael Malone
Johnathan Dalton	Carolyn Dittmar	Margaret Edwards	Jason Floros	Peter Goggin	Aaron Hardie	Jodie Hicks	Kim Hughes	Caroline Johnston	Lorelle Kinsey	Jake Lehmann	Annie-Rose Maloney
Anthony Daly	Emily Divin	Mickey Edwards	Lisa Floyd	Joyce Goldsmith	Mechelle Hare	Ryan Hicks	Merv Hughes	David Johnston	Dirranie Kirby	Greg Lemin	Peter Maloney
Shae Daly	Mark Divin	Ross Edwards	Geoffrey Foley	Julie Gooding	Chris Harms	Benjamin Higgins	Lauren Hume	Ellie Johnston	Keith Kirby	Jai Lemire	Peter Mancell
Maddy Darke	Harry Dixon	Scott Edwards	Vicki Foote	Gary Goodman	Laurie Harper	Isaac Higgins	John Humphreys	Matthew Johnston	Michael Klinger	Jay Lenton	Ben Manenti
Rick Darling	Matt Dixon	Wally Edwards	Melissa Ford	Jayden Goodwin	Samuel Harper	Jim Higgs	Sara Hungerford	Michael Johnston	Miriam Knee	Frances Leonard	Josh Mangan
Hannah Darlington	Meagan Dixon	Grahame Egan	Peter Forrest	Murray Goodwin	Andrew Harriott	Mark Higgs	Henry Hunt	Ruth Johnston	Gary Knight	Peter Leslie	Emma Manix-Geeves
Simon Dart	Trevor Docking	Andrew Eime	Brett Forsyth	Nicole Goodwin	Brooke Harris	Ben Hilfenhaus	Kris Hunt	Trent Johnston	Charli Knott	Michael Lewis	Shay Manolini
Chum Darvall	Eliza Doddridge	Kieran Elliott	Matthew Fotia	Anne Gordon	Daniel Harris	Courtney Hill	Amelie Hunter	Harvey Jolly	Brad Knowles	Tim Ley	Graham Manou
Tim Davey	Anthony Dodemaide	Matthew Elliott	Sarah Fragomeni	Evan Gordon	Doug Harris	Jakarra Hill	Amy Hunter	Jessica Jonassen	Robyn Knox	Emily Leys	Phyllis Manson
Tim David	Brendan Doggett	Samuel Elliott	Cameron Francis	Zoe Goss	Grace Harris	Karen Hill	Carla Hunter	Andrew Jones	Sam Konstas	John Lill	Ann Manuell
Chris Davies	Xavier Doherty	Sarah Elliott	Jane Franklin	Michelle Goszko	Kim Harris	Lorraine Hill	Corey Hunter	Brady Jones	Jackson Koop	Dennis Lillie	Shane Maraun
Joel Davies	Elly Donald	Nathan Ellis	Elizabeth Fraser	Douglas Gott	Laura Harris	Michael Hill	Elsa Hunter	Kylie Jones	Kath Koschel	Ken Lilly	Paul Maraziotis
Joel Davies	John Donaldson	Robby Ellis	Rob Fraser	Shaun Graf	Marcus Harris	Michael Hill	Jo Hunter	Melanie Jones OAM	Claire Koski	Grant Lindsay	David Marjoribanks
Melissa Davies	Jason Donnelly	Denise Emerson	Jake Fraser-McGurk	Heather Graham	Ryan Harris	Sharyn Hill	Julie Hunter	Grant Jordan	Jason Krejza	Phoebe Litchfield	Reiley Mark
Menna Davies	Kaylene Donnelly	Phillip Emery	David Freedman	David Grant	Sarah Harris	Wayne Hill	Lee Hunter	Brendan Joseland	Scott Kremerskothen	Jane Livesey	Ann Markham
Oliver Davies	Alexander Doolan	Ashleigh Endersbee	Jarrold Freeman	John Grant	Mark Harrity	Dene Hills	Lee-Anne Hunter	Bob Joyce	Cindy Kross	Robert Lloyd	Phil Marks
Bradley Davis	Bruce Doolan	Sean Ervine	Harry Frei	Angele Gray	Brett Harrop	Clint Hinchliffe	Alan Hurst	Margaret Jude	Nick Kruger	Rhett Lockyear	Josh Marquet
Ian Davis	Gemma Dooley	Judy Esmond	Tara French	Geoff Gray	Chris Hartley	Mikayla Hinkley	David Hussey	Tunde Juhasz	Lauren Kua	Martin Love	Daniel Marsh
Jodie Davis	Josie Dooley	Zak Evans	Allan Frost	Toby Gray	Katie-Jane Hartshorn	Des Hoare	Michael Hussey	Brendon Julian	Matthew Kuhnemann	Roslyn Love	Geoff Marsh
Leanne Davis	Patrick Dooley	Sienna Eve	Katelyn Fryett	Cameron Green	Ian Harvey	Nicholas Hobson		Shane Jurgensen	Lorraine Kutcher	Angus Lovell	Mitchell Marsh
Liam Davis	Daniel Doran	F	Ron Furlong	Chris Green	Kade Harvey	Brad Hodge	I			David Lovell	Paul Marsh
Paul Davis	Jake Doran	Avril Fahey	Julie Furness	Sam Greer	Mackenzie Harvey	Bruce Hodgetts	Clara Iemma		K	Sarah Lowe	Shaun Marsh
Simon Davis	Luke Doran	Ellen Falconer		Alex Gregory	Ronald Harvey	Jill Hodgson	Neisha Iles	Joshua Kann	Marnus Labuschagne	John Loxton	Sue Marsh
Yvonne Davis	Brett Dorey	Daniel Fallins	G	Adam Griffith	Shane Harwood	Robert Hodgson	Eddie Illingworth	Michael Kasprowicz	Judith Laing	Jessica Lucas	Kerry Marshall
Brian Davison	Theo Doropoulos	Nicole Faltum	Matthew Gale	Lisa Griffith	Liam Haskett	Michael Hogan	Millicent Illingworth	Simon Katich	Bruce Laird	Mike Lucas	Debbie Martin
John Davison	Benjamin Dougall	Sam Fanning	Ian Gallagher	George Griffiths	John Haskett	Tom Hogan	Elizabeth Ingall	Julie Kearns	Josh Lalor	Tim Ludeman	Hugh Martin
Rodney Davison	John Douglas	Angela Farrell	Ian Gallash	Sally Griffiths	John Hastings	Brad Hogg	Lynley Ingerson	Alex Keath	Kirsty Lamb	Matilda Lugg	Shane Martin
Joe Dawes	Gerard Dowling	Graeme Farrell	Mike Gandy	Zoe Griffiths	Liam Hatcher	Rodney Hogg	Emma Inglis	Simon Keen	Cathy Lambert	Chris Lynn	Damien Martyn
David Dawson	Elizabeth Downs	Michael Farrell	Cameron Gannon	Sam Grimwade	Peter Hatzoglou	Casey Hohenhaus	Joshua Inglis	Leonie Keenan	Daryl Lambert	Nathan Lyon	Kasee Marxsen
Elizabeth Dawson	Andrew Downton	Rene Farrell	Grant Gardiner	Tim Grosser	Nathan Hauritz	Trevor Hohns	Matthew Innes	Lisa Keightley	Grant Lambert	Christine Lyons	Dimitri Mascarenhas
Patricia Dawson	Bernadette Doyle	Steve Farrell	Kyle Gardiner	Evan Gulbis	Matthew Hayden	Dawn Holden	Mathew Inness	Ruwantha Kellapotha	Bethany Lane	Grace Lyons	Lloyd Mash
Matthew Day	Bryan Doyle	Valerie Farrell	Ashleigh Gardner	Jenny Gunn	Rachael Haynes	Andrew Holder	John Inverarity	Campbell Kellaway	Timothy Lang	M	Rick Massey
Sophie Day	Brendan Drew	James Faulkner	Poppy Gardner	Liam Guthrie	Ella Hayward	Wayne Holdsworth	Brad Inwood	Corey Kelly	Justin Langer	Blake Macdonald	Robert Massie
Emma de Broughe	Daniel Drew	Peter Faulkner	Kim Garth	H	Josh Hazlewood	Ian Holland	Bradley Ipson	Ian Kelly	Jeffrey Langley	Darryle Macdonald	Chris Matthews
Keith De Jong	Rick Drewer	Martin Faull	Kevin Gartrell	Jake Haberfield	Lindsay Head	Jon Holland	Gary Ireland	Matthew Kelly	Julianne Langley	Tim Macdonald	Christina Matthews
Allister de Winter	Peter Drinnen	Alan Favell	Robert Gartrell	Kaye Hackett	Travis Head	Rebecca Hollindale	Jock Irvine	Peter Kelly	Anna Lanning	Stuart MacGill	Graham Matthews
Alicia Dean	John Ducker	Jake Fawcett	Chris Garwood	Ryan Hackney	Aaron Heal	Lyn Hollingsworth	Trevor Irvine	Robert Kelly	Meg Lanning	Terry MacGill	Greg Matthews
Blake Dean	Keith Dudgeon	Patricia Fayne	Mark Gaskell	Brad Haddin	Alyssa Healy	Danielle Hollis	Wade Irvine	Thomas Kelly	Nicholas Larkin	Chris Mack	Harry Matthias
Jodi Dean	Ryan Duffield	Erin Fazackerley	David Gatenby	Ryan Hadley	Ian Healy	Kira Holmes		Trent Kelly	Rohan Larkin	Katie Mack	Glenn Maxwell
Jonathon Dean	Jess Duffin	Kim Fazackerley	Peter Gatenby	Kim Hagdorn	Ken Healy	Mel Holmes	J	Alex Kemp	Eleanor Larosa	Kerry Mackay	Neil Maxwell
Travis Dean	Roger Dugan	Andrew Fekete	Brett Geeves	David Hale	Molly Healy	Baxter Holt	Bryce Jackson	Rhonda Kendall	Lyn Larsen	Damien MacKenzie	Ashton May
Susan Deason	Ross Duncan	Luke Feldman	Sue Gell	Corinne Hall	Lachlan Hearne	Joe Holyman	Paul Jackson	Jill Kennare	Ben Laughlin	Simon Mackin	Tim May
Shane Deitz	Ben Dunk	Annette Fellows	Angelina Genford	Glenda Hall	Jamie Heath	Douwjtjie	Alan Jacobson	Sara Kennedy	Trevor Laughlin	John Maclean MBE	Lawrence Mayne
Michael Delaney	Bruce Duperouzel	Amanda Ferguson	Steven Gentle	Paris Hall	Sam Heazlett	Hoogenboezem	Prue Jacobson	Jo-Anna Kenney	Stuart Law	Ken Macleay	Nathan McAndrew
Andrew Delmont	Chris Duval	Callum Ferguson	Peter George	April Hames	Kathleen Hempenstall	Ben Hook	Aryan Jain	Martin Kent	Jan Law-Davis	Rafael MacMillan	Brendan McArdle
Lynn Denholm	Benjamin Dwarshuis	Holly Ferling	Kevin Geyer	Lilli Hamilton	Charlie Hemphrey	Bradley Hope	Andrew James	Sam Kerber	Trent Lawford	Tina Macpherson	Kevin McCarthy
Gerard Denton	Greg Dyer	Cara Fiebig	Maisy Gibson	Lucy Hamilton	Mike Hendricks	James Hopes	Sarah Jane Jameson	Hayden Kerr	Geoff Lawson	Nicholas Maddinson	Andrea McCauley
Belinda Dettmann	Andrew Dykes	Noel Fielke	Ryan Gibson	Lucy Hamilton	Moises Henriques	Rina Hore	Philip Jaques	Rob Kerr	Ryan Le Loux	John Maddox	Cameron McClure
Bhavi Devchand	Geoff Dymock	Emmerson Filsell	David Gilbert	Lucy Hamilton	Olivia Henry	Saskia Horley	Amy Jason-Jones	Erica Kershaw	Anika Learoyd	Steven McCooke	Wilma McConville
Sophie Devine	John Dyson	Aaron Finch	Robert Gilbourne	Andrew Hammelmann	Scott Henry	Melissa Horn	Rob Jeffery	Anthony Kershler	Robyn LeCornu	Olivia Magno	Steven McCosker
Liam Devlin		Gavin Fitness	Adam Gilchrist	Ashley Hammond	Brett Henschell	Daniel Horsley	Kathryn Jenkin	Usman Khawaja	Scott Ledger	Brett Lee	Rick McCosker
Michael Di Venuto	E	Cathryn Fitzpatrick	Matthew Gilkes	Jeffrey Hammond	Brooke Hepburn	Ebony Hoskin	Margaret Jennings	Delissa Kimmince	Brett Lee	John Maguire	Alister McDermott
Peter Di Venuto	Ken Eastwood	Damien Fleming	Hasrat Gill	Jake Hancock	Clint Heron	David Hourn	Caleb Jewell	Ashlee King	Lizelle Lee	Adam Maher	Ben McDermott
	Mark Eaton		Jason Gillespie			Graham House	Nick Jewell	David King	Mike Leedham	Jimmy Maher	Craig McDermott
						Steve Howard					

Shane McDermott	Tom Moody	Ingrid Noack	Len Pascoe	Katelyn Pope	Saebah Rem	Emma Sampson	Ken Skewes	Connor Sully	Hannah Trethewey	Dean Waugh	Lauren Winfield–Hill
Andrew McDonald	Beth Mooney	Paul Nobes	Martin Paskal	Lloyd Pope	David Renneberg	Daniel Sams	John Skilbeck	Jannatul Sumona	Jacqueline Triffitt	Mark Waugh	Graham Winter
Fiona McDonald	Claire Moore	Natasha Noblett	Brian Patterson	Drew Porter	Matthew Renshaw	Gurinder Sandhu	Michael Slater	Gabrielle Sutcliffe	Tom Triffitt	Russell OAM Waugh	Jake Winter
Kerri McDonald	David Moore	Ashley Noffke	Bridget Patterson	Graeme Porter	Rachel Reynolds	Carl Sandri	Peter Sleep	Annabel Sutherland	Glenn Trimble	Stephen Waugh	Nicholas Winter
Ronan McDonald	Jaron Morgan	Mike Norman	Kurtis Patterson	Olivia Porter	Kellie Rich	Catherine Sandurski	Stephen Small	Don Sutherland	Gemma Triscari	Jake Weatherald	Karyn Winterton
Belinda McDougall	Sandy Morgan	Marcus North	Mark Patterson	Jack Potter	Barry Richards	Jason Sangha	Amy Smith	James Sutherland	Sam Truloff	Matthew Weaver	Allan Wise
Rob McFarlane	Wayne Morgan	O	Darren Pattinson	Jacqueline Potter	Corey Richards	Tanveer Sangha	Asha Smith	Kara Sutherland	Isabel Tsakiri	Courtney Webb	Amy Wiseman
Bryce McGain	Angela Moritz		James Pattinson	Leah Poulton	Geoffrey Richardson	Helen Sattler	Carey Smith	William Sutherland	Shannon Tubb	Beau Webster	Malcolm Wolfe
Bob McGhee	Lance Morris		Jonte Pattison	Jill Powell	Jhye Richardson	Stuart Saunders	Clea Smith	Brett Swain	Adrian Tucker	Stuart Webster	Graeme Wood
Steven McGiffin	Narelle Morrison		Robert Paulsen	Sally Pratt	Kane Richardson	Julie Savage	Daniel Smith	Chris Swan	Darren Tucker	Matthew Weeks	Harrison Wood
Glenn McGrath	Stephanie Morrison		Steven Paulsen	Sue Prell	Len Richardson	Tabatha Saville	David Smith	Gavin Swan	Alan Turner	Nathan Wegman	Jack Wood
Rebecca McGrath	Juliette Morton	Liam O'Connor	Megan Pauwels	Shaun Prescott	Nathan Rimmington	Chadd Sayers	Emily Smith	John Swanson	Ashton Turner	Hugh Weibgen	Roger Woolley
Tahlia McGrath	Chelsea Moscript	Jen O'Donnell	Len Pavy	Georgia Prestwidge	Greg Ritchie	Dean Sayers	Glenys Smith	Michael Swart	Paul Twible	Donald Weir	Susan Woolway
Kate McGready	Jeff Moss	Rhiann O'Donnell	Ross Pawson	Jack Prestwidge	David Ritossa	Clark Scarff	Graham Smith	Mitchell Swepson	Andrew Tye	Dirk Wellham	Daniel Worrall
Wanda McGuinness	Jonathan Moss	Thomas O'Donnell	Daniel Payne	Scott Prestwidge	Steve Rixon	Peter Schenschler	Jack Smith	Jason Swift	Kelly Tyrrell	Amanda–Jade Wellington	Linda Worthington
Conor McInerney	Matthew Mott	Dale O'Halloran	Clinton Peake	William Prestwidge	Peter Roach	Natalie Schilov	James Smith	T	U	Jonathan Wells	Ian Wrigglesworth
Peter McIntyre	Jessica Moyes	Stephen O'Keefe	Oliver Peake	Alex Price	Janette Roberts	Megan Schutt	Jeremy Smith			Philip Wells	Damien Wright
Clint McKay	Sally Moylan	Kerry O'Keeffe	Tyler Pearson	Julia Price	Kevin Roberts	Clare Scott	Kelvin Smith			Timothy Welsford	Gary Wright
Rhys McKenna	James Muirhead	Phil O'Meara	Amanda Pearton	Rachel Priest	Simon Roberts	Darryl Scott	Lauren Smith			Riki Wessels	Laura Wright
Graham McKenzie	Bret Mulder	Angela O'Neil	Rhianna Peate	Kevin Prindiville	Belinda Robertson	Liam Scott	Michael Smith			Greg West	Macalister Wright
Hamish McKenzie	Wayne Mulherin	Annie O'Neil	James Peirson	Terry Prindiville	David Robertson	Linda Scott	Steven Smith	Geoff Tamblyn OAM	Cameron Valente	Rebecca West	Mikayla Wrigley
Dylan McLachlan	Alan Mullally	Fergus O'Neill	Kate Pelle	William Pucovski	Gavin Robertson	Joseph Scuderi	Daniel Solway	Michael Tame	Timm van der Gugten	Cameron Wheatley	Y
Daniel McLauchlan	Scott Muller	Mark O'Neill	Ben Pengeley	Kate Pulford	Trevor Robertson	Wayne Seabrook	Peter Solway	Ben Targett	Tom Veivers	Cameron White	
Greg McLay	David Mullett	Robert O'Shannassy	Madeline Penna	Keith Punch	Luke Robins	Wade Seccombe	Will Somerville	Heather Taylor	Mike Veletta	Christine White	
Brad McNamara	Linda Mullins	Kate Oakenfold	Clinton Perren	Jodie Purves	Andrew Robinson	Ian Seib	Ben Southam	Helen Taylor	Peta Verco	Jack White	
Darren McNeas	Rachel Munday	Ben Oakley	Andrew Perrin	Gary Putland	Wesley Robinson	Rex Sellers	Graham Southwell	Jill Taylor	Hunar Verma	Jodi White	
Tegan McPharlin	David Mundy	Tim Oakley	Mia Perrin	Alex Pyecroft	Corey Rocchiccioli	Craig Serjeant	Helen Souvlis	Mick Taylor	Joshua Vernon	Madeleine White	Amy Yates
Peter McPhee	James Munting	Keegan Oates	Ellyse Perry	James Pyke	Rebecca Roesler	James Seymour	Earl Spalding	Nicole Taylor	Callum Vidler	Sam Whiteman	Bradley Young
Anthony McQuire	Corey Murfet	David Ogilvie	Hannah Perry	Veronica Pyke	Paul Rofo	Eric Shade	Matthew Spoors	Dirk Tazelaar	Elyse Villani	Warren Whiteside	Jason Young
Rebecca McRae	Todd Murphy	Jessica Oldfield	Mitchell Perry	Q	R	Christopher Rogers	Brad Stacey	Stephanie Theodore	Graeme Vimpani	Michael Whitney	Z
Nathan McSweeney	Anesu Mushangwe	Ben Oliver	Taneale Peschel			John Rogers	Naomi Stalenberg	Michael Thistle	Amy Vine	Tom Whitney	
Ian Meckiff	N	Elliot Opie	Kate Peterson			Sandy Rogers	Lauren Stammers	Grahame Thomas	Eamonn Vines	Julien Wiener	
Shivani Mehta		Sandra Orth	Matthew Petrie			Thomas Rogers	Graham Stanford	Michelle Thomas	Tayla Vlaeminck	Brad Wigney	
Renee Melton		Erin Osborne	Lachlan Pfeffer			Thomas Rogers	Billy Stanlake	Campbell Thompson	Adam Voges	Annie Wikman	
Lyndon Menegon	Arjun Nair	Lachlan Oswald–Jacobs	Matthew Phelps	P	Celeste Raack	William Rogers	Hannah Stanley	Kerry Thompson	Georgia Voll	Jack Wildermuth	W
Joe Mennie	Dirk Nannes	Oswald–Jacobs	Joshua Philippe		Nivethan Radhakrishnan	Ben Rohrer	Mitchell Starc	Raelee Thompson	Matthew Wade	Jan Wilkinson	
Riley Meredith	Wendy Napier	Chris Owen	Leanne Philippe		Dawn Rae	Karen Rolton	Vicki Steckis	Blake Thomson	Dianne Wadey	Matthew Willans	
Jonathan Merlo	Brendan Nash	Kate Owen	Craig Philipson		Chloe Rafferty	Luke Ronchi	Mark Steketee	Ken Thomson	Charles Wakim	Brad Williams	
Suzanne Metcalf	Don Nash	Kerry Owen	Michael Philipson		Samuel Rainbird	Clive Rose	Marlene Stephens	Dominic Thornely	Guy Walker	Cameron Williams	
Bob Meuleman	John Nash	Mitchell Owen	Jill Phillips	Bruce Oxenford	Leteysa Randall	Alex Ross	Brayden Stepien	Henry Thornton	Gail Wallace	Carole Williams	Jenny Williams
Scott Meuleman	Courtney Neale	Jenny Owens	Meg Phillips	P	Samuel Raphael	Graeme Ross	Lachlan Stevens	Olivia Thornton	Jenny Wallace	Kristy Williams	Lucy Williams
Con Michael	Lawrence Neil–Smith	Bruce Oxenford	Ray Phillips		Samuel Raphael	Laurel Ross	Nick Stevens	Tom Thornton	Mark Walsh	Luke Williams	Peter Williams
Dominic Michael	Bruce Neill	P	Wayne Phillips		Kylie Rattray	Robert Rowan	Cameron Stevenson	Colin Thwaites	Scott Walter	Robyn Williams	Scott Williams
Simon Milenko	Michael Naser		Vanessa Pickering		Caitlin Rawstron	Patrick Rowe	Nena Stewart	Carl Tietjens	Doug Walters	Vaughan Williams	Worrin Williams
Geoff Miles	Peter Nevill		Muriel Picton		Mark Ray	Greg Rowell	Therese Stewart	Allyson Todorovic	Mark Walsh	Sean Willis	Beverley Wilson
Sharon Millanta	Jasmine Nevins	James Packman	Kirsten Pike		Una Raymond–Hoey	Graeme Rummans	Lisa Sthalekar	Peter Toohey	Scott Walter	Callie Wilson	Ella Wilson
Geoff Millar	Dawn Newman	Belinda Page	Pauline Pilcher		Katherine Raymont	Dean Russ	Les Stillman	Liane Tooth	Doug Walters	Greg Wilson	Jo Wilson
Colin Miller	Edward Newman	Julie Page	Wendy Piltz	P	Margaret Ready	Steve Russell	Charlie Stobo	Michael Topp	Caroline Ward	John Wilson	John Wilson
Geoff Milliken	Josh Nicholas	Patrick Page	Todd Pinnington		Ange Reakes	Jem Ryan	Richard Stobo	Marcella Torre	John Ward	Paul Wilson	Tahlia Wilson
Lilly Mills	Ron Nicholls	Timothy Paine	Chloe Piparo		Nathan Reardon	Trent Ryan	Poppy Stockwell	Coralie Towers	Timothy Ward		
Heather Milne	Matthew Nicholson	Bob Panitzki	Patrick Pisel		Georgia Redmayne	S	Marcus Stoinis	Luke Towers	Georgia Wareham		
Ann Mitchell	Frankie Nicklin	Clare Papasergio	Julia Pitcher		Jake Reed		Karin Stone	Wade Townsend	David Warner		
Tom Moffat	Harry Nielsen	Melissa Papworth	Denise Plain		Shenae Reichelt		Tom Straker	Angela Treloar	Douglas Warren		
Bruce Moir	Tim Nielsen	Joel Paris	Tom Plant		Bruce Reid		Ruby Strange	Christopher Tremain	Christine Warton		
Patrick Molinari	Blake Nikitaras	Geoff Parker	Adam Polkinghorne		Bruce Reid		Molly Strano	Sharon Tredrea	Corey Wasley		
Sophie Molineux	Steve Nikitaras	Russell Parker	Michael Polzin	S	Julie–ann Reid	Chris Sabburg	Tom Stray	Sharon Tredrea	Mark Wasley		
Greg Moller	Jack Nisbet	Wil Parker	Luke Pomersbach		Sophie Reid	Emma Sabburg	Bryce Street	Angela Treloar	Darren Wates		
Sasha Moloney	Shelley Nitschke	Alison Parkin	Ricky Ponting		Stan Reid	Peter Sacristani	Frances Sullivan	Rachel Trenaman	John Watkins		
David Moody	Belinda Noack	Sam Parkinson	Susan Poole		Steven Reid	David Saker	Grant Sullivan	Peter Trethewey	Shane Watson		
		Grace Parsons				William Salzmann			Gary Watts		



CRICKET OPERATIONS

In the second year of the five-year MoU, players continued to benefit across both domestic and international cricket.

The success of Australian cricket is built off our strong domestic competitions, which are thriving as we continue to adapt in the ever-evolving cricket landscape.

Across 2024–25, the ACA continued our strong advocacy across the playing group.

When the WBBL was reduced from 14 games to 10 per team, we strongly advocated for these playing opportunities to be provided elsewhere, which led to the launch of the T20 Spring Challenge competition. While the tournament fell short of what we had hoped for, playing opportunities were not lost and domestic female players that participated in the tournament received additional remuneration of up to \$7,000.

A stronger women's game is a stronger Australian game – and one that will benefit all ACA Members – male and female, current and past players.

With the number of franchise leagues around the world bigger than ever before, we have been working with determination to ensure players are protected and appropriately remunerated where revenue is generated. This included a Victorian team and a Hobart Hurricanes team that competed in a Guyana Super League and five domestic teams that participated in a new Melbourne T10 Invitational league.

No two issues that arise around the world are the same, with the ACA providing support for members in complex situations such as the border conflicts escalating in the Indian Premier League & Pakistan Super League, and alongside the World Cricketers' Association, supporting players that were met with delayed and non-payment issues in the Bangladesh Premier League, Global T10 Competitions and Masters/Legends Leagues.

As these new competitions evolve, positively Cricket Australia has introduced a new competitions framework in an effort to provide some structure to determine if and how teams may participate in new competitions, and allow the ACA to ensure players are protected and compensated appropriately.

These are important initiatives that the ACA committed to in 2024–25, and just some of the examples of how we provide representation and assistance to current players across areas such as:

- Issue management and advocacy
- Scheduling
- Security and safety
- Representation on groups/committees that govern game decisions

Throughout 2024–25, the ACA conducted a survey to deepen our understanding of the current pertinent issues within the playing group and determine if any changes or improvements need to be made from an advocacy standpoint moving forward.



95%

Overall, I would recommend the ACA to my teammate.

90%

I am satisfied with the programs, services and support that the ACA offers me as a player.

76%

I would like to see long-form cricket played in the female domestic season.

71%

My State Association commitments allow adequate time for personal development opportunities (e.g study, networking and/or additional career opportunities).

93%

I trust that the ACA will support me irrespective of the environment that I am in (CA, State, W/BBL, overseas competition).

78%

My State Association highly values my wellbeing.

78%

I would like to see more Female Test Cricket played at international level.

34%

If I had the opportunity to, I would consider foregoing an Australian domestic contract (CA, State and/or W/BBL) to take up a contract to play in other tournaments globally.





MEMBER SERVICES

The ACA's Member Services continue to play a crucial role in meeting our vision of *thriving members connected to a healthy game*. The funding for this program comes from a share of World Cup profits when hosted in Australia. This was negotiated in the 2012–2017, 2017–2022 and 2022–2023 MoUs as a way of acknowledging the legacy of previous generations that have created the conditions our players enjoy today.

For us, "thriving members" means being engaged, empowered, happy and healthy. It means our members feel they are better for having been involved in Australian cricket. Throughout 2024–25, the Past Player Program provided a diverse range of support to our members' personal development, this included:

752

Health and Wellbeing grants were paid to members, totalling \$338,000.

242

ACA members took advantage of the free Health Check Day in their state, as well as reimbursements provided for members in regional areas unable to attend.

\$26,174

invested in the provision of Wellbeing Support through confidential counselling services to past playing members and their immediate family.

213

ACA members connected with each other and the ACA across the summer's member functions.



YVONNE DAVIS

How lucky I've been to play cricket, the game I love for 20 years, and then be eligible for financial assistance towards my associated medical procedures. I will forever be grateful to the ACA for this program.



Member Services provides structured pathways for members to maintain an active and meaningful connection to the game. These include opportunities to contribute their knowledge and passion through grassroots cricket initiatives, remunerated coaching engagements, and participation in Game Development activities.

In addition, members are able to remain involved through established programs such as the ACA Masters Tours and the Premier Cricket Program, which further reinforce their ongoing engagement with the sport.

Initiatives such as these help to promote a 'healthy game' – one that sets the standard locally and globally, continues to grow and is a sport of choice.

\$290,000

allocated to the Game Development Program, which engaged 133 ACA members in 273 appearances supporting grassroots, club and pathway cricket.

\$767,000

of funding distributed to eligible clubs to engage 134 ACA members in the ACA Premier Cricket Program.

\$19.6m

invested by the Grassroots Cricket Fund into supporting clubs, volunteers and the growth of the game since launching in the 2018–19 season. Specially for ACA members, the GCF contributes funding towards the Premier Cricket Program and Masters Tours.





PLAYER DEVELOPMENT & WELLBEING (GAMEPLAN)

The ACA highly values the development of our Members on and off the field. GamePlan offers a holistic approach to player development and wellbeing education to help players to thrive, to show up as their best selves both on and off the field, and to prepare them for life alongside cricket.

2024–25 saw the launch of the new Australian Cricket Wellbeing Strategy. This strategy has been developed as part of a collaborative effort led by the ACA and Cricket Australia (CA) in consultation with States & Territories. It is intended as a player wellbeing strategy guide for Australian Cricket. The strategy recognises that wellbeing encompasses more than just mental health. It encompasses other elements that are integrated and plays a critical role in helping athletes be at their best to sustain performance in both cricket and in life. This strategy is also underpinned by a comprehensive framework that measures and evaluates its impact.

Realignment of Programs

An important part of implementing the Australian Cricket Wellbeing Strategy was realigning our programs and support to better reflect the 'Wellbeing Wheel', which is a representation of Australian Cricket's understanding of holistic wellbeing. As part of this shift, we've introduced a range of new program providers and connected players with other ACA staff and initiatives, giving them access to support and education across wellbeing domains that weren't covered in previous approaches. Through this realignment, the ACA now delivers increased support in previously identified improvement areas such as Media Training, E-Safety, Respectful Relationships, Personal Branding and more.

SOCIAL SUPPORT NETWORK

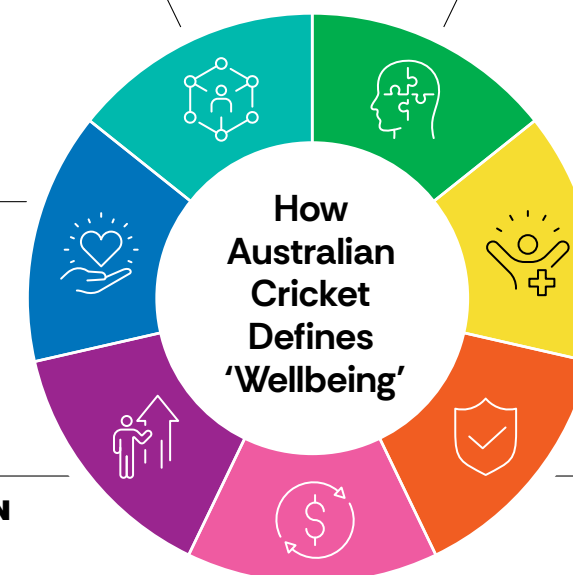
Developing a sense of connection, belonging and a well-developed support system.

PURPOSE, VALUES & COMMUNITY IMPACT

Expanding sense of purpose and meaning. Giving back to causes and communities.

CAREER SATISFACTION & LEARNING

Personal satisfaction and enrichment derived from expanding skills, knowledge or applying this at work.



PSYCHOLOGICAL HEALTH

Understanding emotions, beliefs and thoughts and their impact on performance on and off the field.

PHYSICAL HEALTH

Recognising the need for physical activity, diet, sleep and nutrition.

SAFE ENVIRONMENTS

Creating environments with high levels of physical and psychological safety and integrity, online and in-person.

FINANCIAL STABILITY

Satisfaction with current and future financial situation.

Assessment Tool

In accordance with the Australian Cricket Wellbeing Strategy, the GamePlan team developed a Wellbeing Assessment Tool that incorporates Australian Cricket’s holistic approach to wellbeing. Designed to support Player Development Managers (PDMs), the tool guides players through a structured self-assessment and activity, helping them identify key focus areas and build an action plan to enhance their wellbeing. It was created in collaboration with PDMs and presented at the 2025 ACA Conference, where it received favourable reviews from delegates. The Wellbeing Assessment Tool will be utilised within Australian Cricket throughout Season 2025/26

Additional GamePlan Team Resources

In early 2025, the GamePlan team introduced two new key roles – Wellbeing Lead and PDM Network Manager. The PDM Network Manager is responsible for the growth and development of PDMs. The Network now has an annual Learning and Connection Roadmap and documents such as Foundations of Best Practice and Guidelines for Professional Conduct have been developed to guide their practice.

The primary purpose of the Wellbeing Lead (Psychologist) is to partner with the GamePlan team in developing and delivering evidence-based wellbeing support services for our members. The role also aims to help progress the ACA’s efforts to advocate for the improvement of mental health and wellbeing outcomes in Australian Cricket and effective management of psychosocial hazards on behalf of our members.

ACA Conferences

The GamePlan team delivered a successful New Player Induction Camp (NPIC) as part of the ACA Conferences in June. The NPIC brought together a wide range of stakeholders, including players, PDMs, Delegates, ACA Staff, program providers and MCs.

The involvement of Delegates throughout NPIC was a highlight and demonstrated the importance of peer learning and support. This made for a rich and engaging experience; storytelling sessions resonated with attendees and feedback was positive. The content strongly aligned with the ACA values and wellbeing philosophy throughout.

Mental Health Referral Network Review

The Wellbeing Lead has completed a review of the ACA Mental Health Referral Network. This has been a vital piece of work, the recommendations outlined below have been put forward:

- R1 Create standardised administrative and referral processes
- R2 Establish a contracting model for external providers
- R3 Develop clear service eligibility criteria and service entitlements (including funding for assessments)
- R4 Improved Clinical Governance
- R5 Data Collection and Reporting
- R6 Increase awareness of the referral network
- R7 Improve understanding of the referral network to better identify gaps, trends, use experience, and opportunities for development.

Education Grants

ACA Members are encouraged to pursue education and training opportunities. Education grants were again well utilised amongst players in 2024–25.

\$473,390.51
in funding was provided across 219 grants for 189 Members.



GamePlan Work Placements and Cricket Internships

Cricket Internships
The ACA Internship Program offers paid sport administration internships for players to develop their careers and foster the next generation of cricket industry leaders.

Work Placement Program
The Work Placement Program focuses on providing cricketers with work experience opportunities in a range of different environments outside of their sport so that players can:

- Gain insight and exploration of potential career pathways
- Gain experience in areas where the player might be studying
- Widen their network in their chosen industry

5
Internships were completed with over 1,330 hours of work experience.

4
GamePlan Work Placements were completed by Members.



AWARD WINNERS

Belinda Clark Award
Annabel Sutherland



Allan Border Medal
Travis Head



Shane Warne Men's Test Player of the Year
Josh Hazlewood



Betty Wilson Young Cricketer of the Year
Chloe Ainsworth



Bradman Young Cricketer of the Year
Sam Konstas



Women's Domestic Player of the Year
Georgia Voll



Men's Domestic Player of the Year
Beau Webster



Men's ODI Player of the Year
Travis Head



Women's ODI Player of the Year
Ashleigh Gardner



Men's T20I Player of the Year
Adam Zampa



Women's T20I Player of the Year
Beth Mooney



KFC BBL|14 Players of the Year
Cooper Connolly
Glenn Maxwell



Weber WBBL|10 Players of the Year
Jess Jonassen
Ellyse Perry



Community Champion Award
Cameron Green

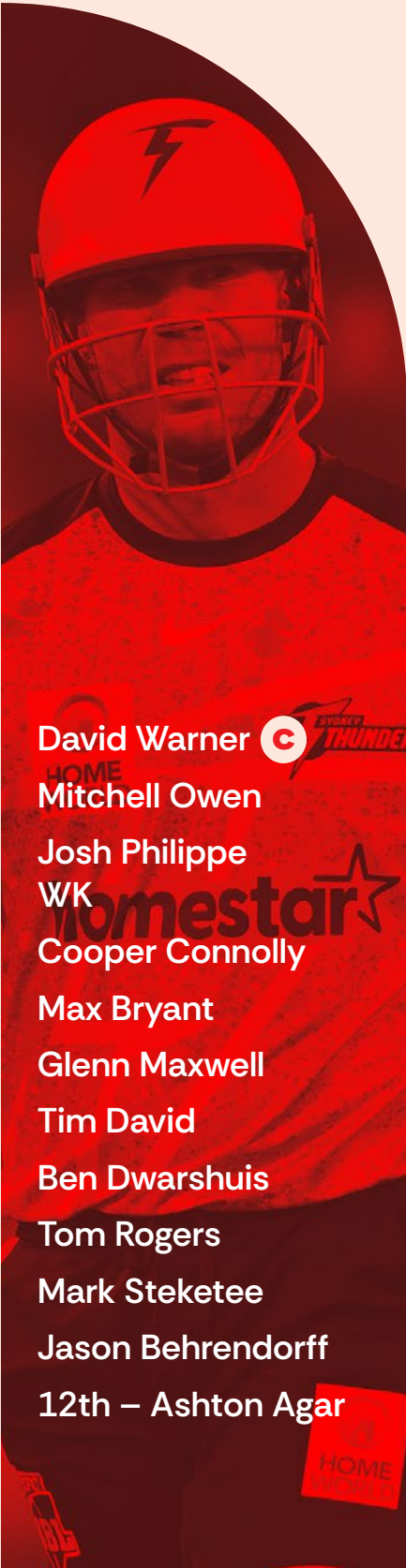


Australian Cricket Hall of Fame Inductees
Christina Matthews
Michael Clarke
Michael Bevan



Team of the Year

BBL 14



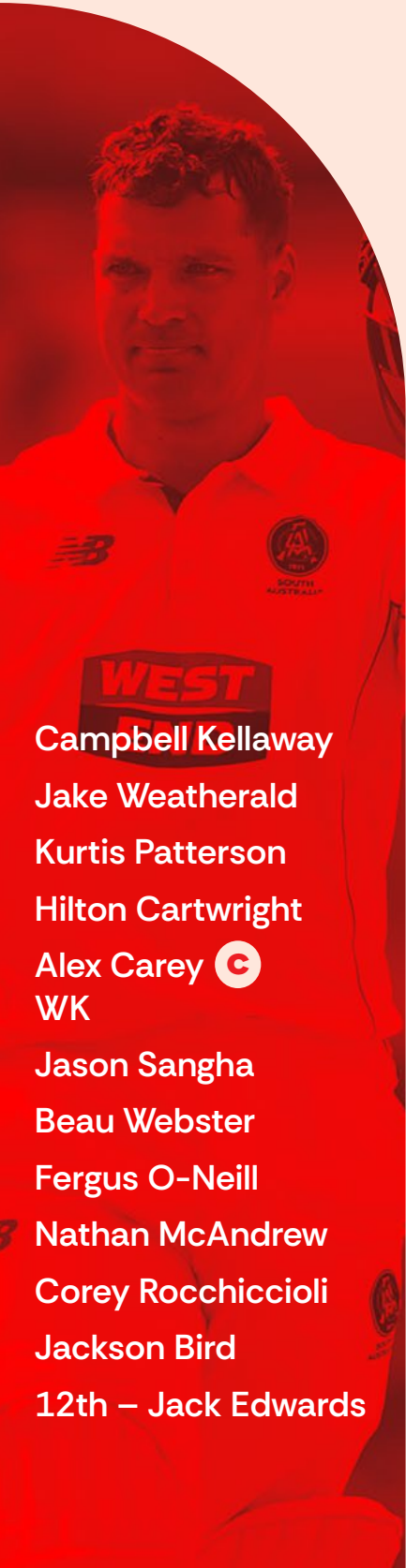
David Warner 
Mitchell Owen
Josh Philippe
WK
Cooper Connolly
Max Bryant
Glenn Maxwell
Tim David
Ben Dwarshuis
Tom Rogers
Mark Steketee
Jason Behrendorff
12th – Ashton Agar

ONE-DAY CUP



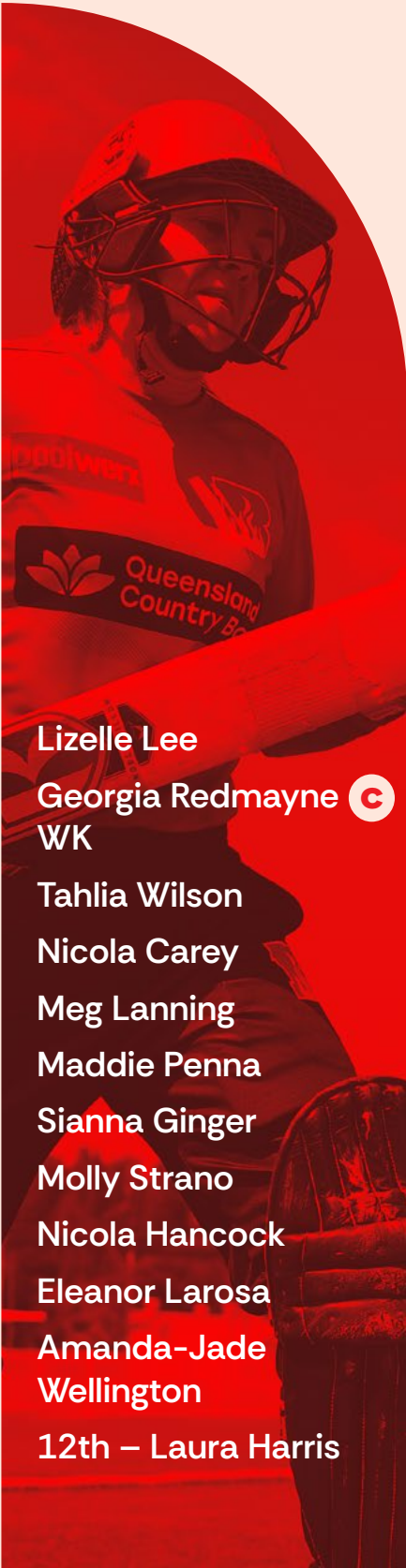
Mackenzie Harvey
Josh Philippe WK
Matthew Gilkes
Matther Renshaw
Lachlan Hearne
Mitchell Owen
Beau Webster 
Sam Elliot
Todd Murphy
Peter Siddle
Bryce Jackson
12th – Liam Scott

SHEFFIELD SHIELD



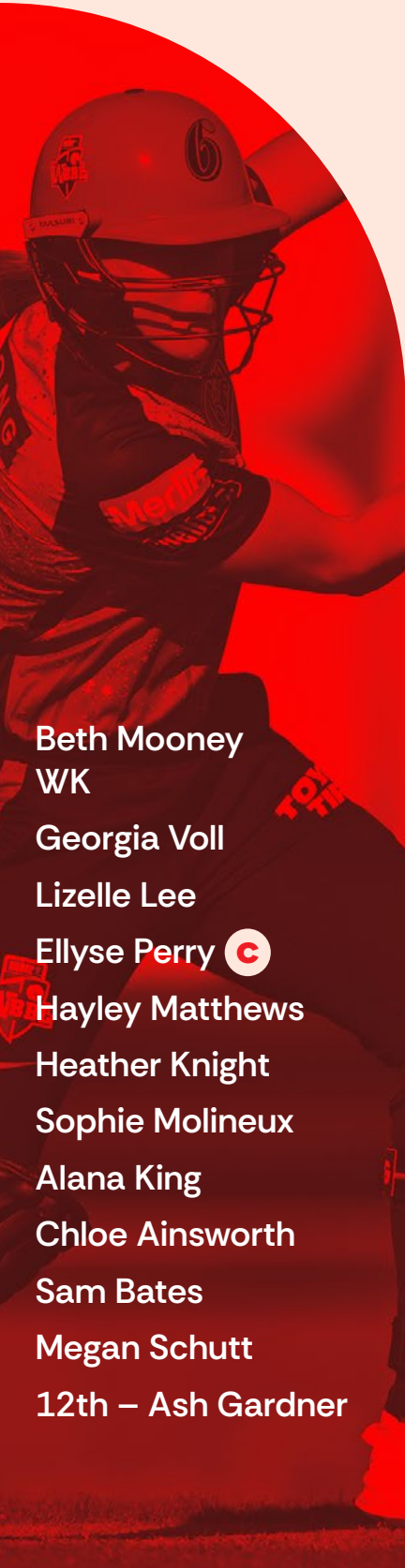
Campbell Kellaway
Jake Weatherald
Kurtis Patterson
Hilton Cartwright
Alex Carey 
WK
Jason Sangha
Beau Webster
Fergus O'Neill
Nathan McAndrew
Corey Rocchiccioli
Jackson Bird
12th – Jack Edwards

SPRING CHALLENGE



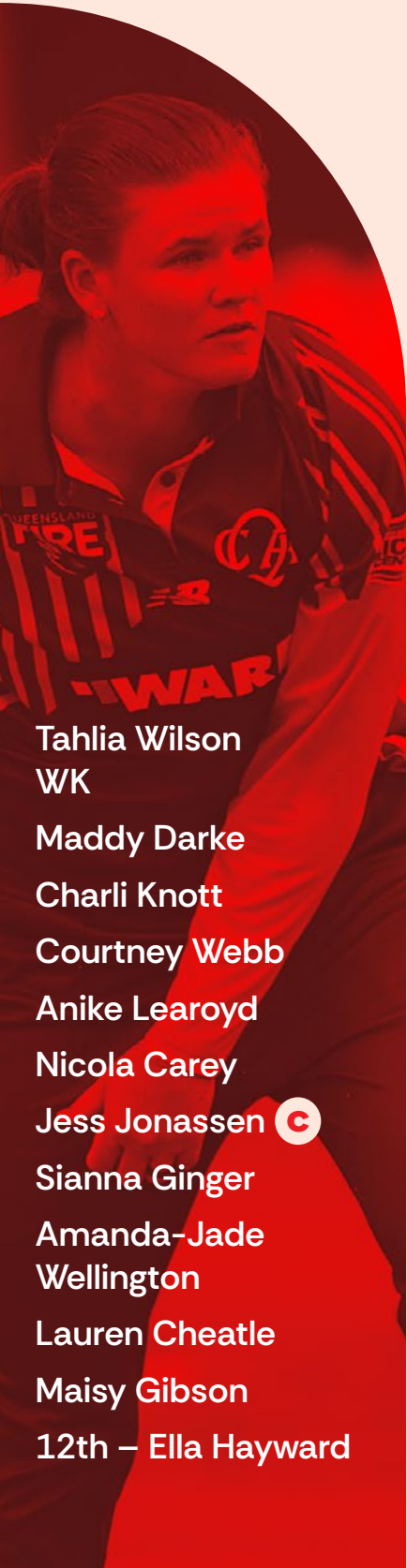
Lizelle Lee
Georgia Redmayne 
WK
Tahlia Wilson
Nicola Carey
Meg Lanning
Maddie Penna
Sianna Ginger
Molly Strano
Nicola Hancock
Eleanor Larosa
Amanda-Jade Wellington
12th – Laura Harris

WBBL 10



Beth Mooney
WK
Georgia Voll
Lizelle Lee
Ellyse Perry 
Hayley Matthews
Heather Knight
Sophie Molineux
Alana King
Chloe Ainsworth
Sam Bates
Megan Schutt
12th – Ash Gardner

WNCL



Tahlia Wilson
WK
Maddy Darke
Charli Knott
Courtney Webb
Anike Learoyd
Nicola Carey
Jess Jonassen 
Sianna Ginger
Amanda-Jade Wellington
Lauren Cheatle
Maisy Gibson
12th – Ella Hayward



OUR PEOPLE



Paul Marsh
Chief Executive
Officer



Mark Gregory
Transition Player
Development Manager



Lachlan McKenna
Cricket Operations
Lead



Joe Connellan
Deputy CEO, General
Counsel & Company
Secretary



Corinne Hall
GamePlan
Coordinator



Jeff Miles
Legal Counsel



Gabrielle Bortoli
General Manager
Players Cordon /
Head of Operations



Christian Harris
Membership Services
& Operations Coordinator



Steph Peters
Office HR Coordinator



Kylie Crowley
Project Management
Office Manager



Dawn Holden
Member Services
& Cricket Operations
Coordinator



Josh Raymer
Player Development
& Wellbeing Programs
Manager



Emma Doherty
Acting General Manager
Player Development &
Wellbeing



Grace Hurley
Content & Marketing
Manager



Ashton Sly
Legal Counsel



Brendan Drew
General Manager
Member Services
& Cricket Operations



Samuel Jansuk
Assistant
Accountant



Mary Spillane
Wellbeing Lead



Holly Ferling
Commercial
Coordinator



Emma Kenward
PDM Network Manager



Matthew Stewart
Commercial Operations
& Partnerships
Coordinator



James Fox
Head of Commercial
& Strategic Projects



Melissa McCallum
Membership Services
Manager



Elesha Te Paa
Member Programs
& Events Senior
Coordinator



Sucheta Gorolay
General Manager Player
Development & Wellbeing
(Maternity leave)



Archer McGuinness
Social Media & Content
Coordinator



Steve Williams
Chief Financial Officer

*As on June 30 2025

FINANCIAL REPORT



Directors' Report

The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the 'consolidated entity') consisting of Australian Cricket Players Limited (referred to hereafter as the 'Company' or ACPL) trading as the Australian Cricketers' Association (ABN 81 104 703 910) ('ACA') and the entities it controlled at the end of, or during, the year ended 30 June 2025.

The financial statements cover the company and its wholly owned subsidiaries Australian Cricketers' Association Player Hardship Fund Pty Ltd (ABN 97 443 607 582) as trustee for the Australian Cricketers' Association Player Hardship Fund, Players Cordon Limited (ACN 671 695 450) and Players Ventures Pty Ltd (ACN 681 621 125). The financial statements are presented in Australian dollars, which is ACPL's functional and presentation currency.

ACPL is a not-for-profit public company limited by guarantee.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 29 October 2025. The Directors have the power to amend and reissue the financial statements.

Form of entity and place of business

ACPL is a public company limited by guarantee, registered under the Corporations Act 2001 (Cth) under the ACPL's constitution.

At the date of this report, ACPL's registered office – and principal place of business – is located at:

Level 5
11–13 Pearson Street
Cremorne, Victoria, 3121

Principal activities

The ACPL is the collective and representative body of past and present and future first-class male and female cricketers in Australia. Its principal activities during the year were to collectively bargain on behalf of its membership in relation to their terms and conditions of employment and protection of their intellectual property, provide benefits and services to its membership and safeguard their rights, provide and improve the welfare of members and to promote the sport of cricket.

ACPL's strategic plan from 2024–2028 has the following key pillars to deliver its purpose and vision:

- (i) Support our members in the moments that matter across their entire member lifecycle.
- (ii) Protect the core of ACPL by maintaining strong brand awareness, financial sustainability and data analytics capacity.
- (iii) Strengthen our people by embedding a values-led culture and building the leadership capacity and governance effectiveness of the team.
- (iv) Grow sustainability through innovation, including being at the forefront of innovation, change and thought leadership in the global cricket landscape.

ACPL also owns and manages the Australian Cricketers' Retirement Account ('ACRA') in accordance with the Modernised ACRA Rules effective 1 July 2023 and Article 18 of the Memorandum of Understanding ('MoU'). The MoU is an agreement between Cricket Australia on its behalf and on behalf of the State Associations and W/BBL Teams and ACPL on behalf of itself, and on behalf of its members who are or will be entitled to receive any remuneration or benefit under the MoU. It sets out, amongst other things, the conditions of employment, remuneration and benefits of male and female players and agreed forms of playing contracts. ACRA entails the setting aside of funds as prescribed within the MoU to assist players in their transition into post cricket careers.

The assets and liabilities relating to ACRA are represented in the ACPL financial report.

Review of operations

The net operating surplus for the company amounted to \$155,012 (2024: \$16,378,382)

Significant changes in state of affairs

Director Matters

The tenure of Rachael Haynes and Usman Khawaja as Elected Directors on ACPL's Board expired at the Annual General Meeting in November 2024 in accordance with ACPL's constitution. Patrick Cummins also stepped down as an Elected Director at the AGM due to an increase in his other commitments. Subsequently, Usman Khawaja was nominated and elected for a second term as an Elected Director of ACPL at the AGM.

Christina Matthews and Darren Tucker were nominated and elected for the first time as Elected Directors of ACPL at the AGM. ACPL's Board subsequently resolved to appoint Christina Matthews to the vacant position of President during the December Board meeting.

Players Cordon

Players Cordon Limited (ACN 671 965 450) (or ‘Players Cordon’) was incorporated on 21 November 2023 as a not-for-profit public company limited by guarantee of which ACPL is the sole member. Players Cordon was established to provide benevolent relief, by way of services and financial assistance, to Australian Cricketers and their families experiencing disadvantage as set out in its constitution.

The Players Cordon Board consists of the following seven (7) Directors:

- Chum Darvall (Chair)
- Janet Torney (Deputy Chair)
- Gemma Dooley
- Dominique Hogan-Doran
- Michael Kasprowicz
- Andrew Paul Sheahan
- Clea Smith

Players Cordon’s Company Secretary is Joseph Connellan, ACPL’s Deputy CEO, General Counsel & Company Secretary. Gabrielle Bortoli oversees the operations of Players Cordon as its General Manager.

Chief Executive Officer

Todd Greenberg resigned as Chief Executive Officer (CEO) of ACPL and departed in December 2024 to become the CEO of Cricket Australia.

ACPL’s Deputy CEO, General Counsel and Company Secretary Joe Connellan was appointed as Interim CEO until Paul Marsh was appointed as permanent CEO and commenced in the role in June 2025.

Incorporation of Players Ventures Pty Ltd

Players Ventures Pty Ltd was incorporated on 17 October 2024 as a wholly owned subsidiary of ACPL. It was established with the intent for it to explore commercial ventures with third parties in furtherance of purposes that reflect those of ACPL.

The initial Players Ventures Board consists of the following three (3) Directors:

- Greg Dyer (Chair)
- Janet Torney
- Lisa Sthalekar

Future of Global Cricket

Aligned with our strategic pillar of ‘Grow Sustainably through Innovation’, the ACPL led the concept development and exploration of a new approved player led global cricket competition for men and women (“Project”). The objectives the Project include:

- the establishment of a mutually agreeable collective bargaining agreement for players in any such competition based on fairness and best practice industry benchmarks.
- involvement in competitions’ governance.
- generation of funding for global player programs, hardship and wellbeing support.

The ACPL and its advisers continued to advance commercial in confidence discussions with the World Cricketers Association (WCA), cricket administrators, regulatory authorities and potential investors.

Matters subsequent to the end of the financial year

Save as set out below, no matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the consolidated entity’s operations, the results of those operations, or the consolidated entity’s state of affairs in future financial years.

- In July 2025, ACPL entered into a Deed of Novation and Purchase with the World Cricketers Association (WCA), whereby (amongst other things) WCA acquired a 66.6% interest in the confidential Project relating to the future of global cricket, potentially via a new special purpose joint venture vehicle.
- In July 2025 Players Cordon was endorsed as a Deductible Gift Recipient (DGR) by the ATO.
- In September 2025 the Trustee for the Australian Cricketers Association Player Hardship Fund (“Trust”) executed a Deed of Gift for \$365,000 to Players Cordon Limited and resolved to wind up the Trust.

Likely developments and expected results of operations

ACPL’s funds held in ACRA are exposed to market risk within an investment portfolio. The portfolio is externally managed and diversified to manage this risk, however the ongoing volatility in global financial markets has the potential to impact future investment returns.

Information on Directors

The following persons held office as Directors of ACPL at any time during the year and up to the date of this report.

Director	Appointed to ACPL ¹	Appointed to ACA Exec. ²	Responsibilities	Status
Christina Matthews	18 November 2024	N/A	President – ACPL Director – ACPL Chair – Cricket Committee Committee Member – Governance and People Committee	Past Player; Expertise in cricket, leadership and administration
Greg Dyer	11 November 2019	23 September 2011	Chair – ACPL Director – ACPL Chair: • Commercial Committee • Governance and People Committee Committee Member – Finance, Audit, Investment and Risk (FAIR) Committee Chair and Director – Players Ventures Pty Ltd	Past Player; Expertise in strategy, finance, governance, leadership and community engagement
Trent Copeland	24 November 2022	N/A	Director – ACPL Committee Member: • Cricket Committee • Governance and People Committee	Past Player; Expertise in cricket, leadership, broadcasting and administration
Patrick Cummins (Resigned on 18 November 2024)	11 November 2019	11 November 2019	Director – ACPL	Current Player
Rachael Haynes (Tenure completed 18 November 2024)	26 November 2021	N/A	Director – ACPL Committee Member – Cricket Committee	Past Player
Moises Henriques	11 November 2019	29 November 2015	Director – ACPL Committee Member: • Commercial Committee	Current Player
Usman Khawaja	26 November 2021	N/A	Director – ACPL Committee Member – Cricket Committee	Current Player
Bethany Mooney	27 June 2023	N/A	Director – ACPL	Current Player
Lisa Sthalekar	11 November 2019	23 November 2011 to 10 October 2017	Director – ACPL Committee Member – Governance and People Committee Director – Players Ventures Pty Ltd	Past Player; Expertise in cricket, communications and broadcasting

Director	Appointed to ACPL ¹	Appointed to ACA Exec. ²	Responsibilities	Status
Janet Torney	11 November 2019	29 November 2015	Director – ACPL Chair – FAIR Committee Committee Member – Commercial Committee ACRA Board of Management Member Director and Deputy Chair – Players Cordon Limited Director – Players Ventures Pty Ltd	Expertise in strategy, finance, governance, risk management and investment
Darren Tucker	18 November 2024	N/A	Director – ACPL Committee Member – Commercial Committee	Past Player; Expertise in strategy, leadership and marketing

1. The Initial Board of ACPL was appointed on Monday 11 November 2019 at the Annual General Meeting of Australian Cricketers' Association Inc. ACPL was then formally incorporated under the Corporations Act 2001 (Cth) as a PCLG on 28 February 2020. Undertakings were transferred from Australian Cricketers' Association Inc. to ACPL on 7 May 2020.
2. The date that Directors of ACPL were initially elected to the Executive Committee of the Australian Cricketers' Association before the undertakings were transferred to ACPL on 7 May 2020. Note that Lisa Sthalekar was appointed directly to the ACPL Board on 11 November 2019 (Lisa had an earlier tenure on the ACA Executive Committee between 2011 and 2017.)

Company Secretary

The Company Secretary is Joseph Connellan who is also Deputy CEO and General Counsel.

Meetings of Directors

The number of meetings of the Company's Board of Directors ('the Board') and of each Board committee held during the financial year, and the number of meetings attended by each Director and committee member were

	Full Board		FAIR C'tee		ACRA BoM		G & P C'tee		Commercial Committee		Cricket C'tee		Project Working Group	
ACPL Directors	H	A	H	A	H	A	H	A	H	A	H	A	H	A
Christina Matthews	4	4					2	2			1	1		
Greg Dyer	8	8	5	4			5	5	4	4			15	14
Trent Copeland	8	6					5	5			1	1		
Patrick Cummins	4	1												
Rachael Haynes	4	1												
Moises Henriques	8	5							4	0				
Usman Khawaja	8	3									1	0		
Bethany Mooney	8	6												
Lisa Sthalekar	8	8					5	5					15	15
Janet Torney	8	8	5	5	5	5			4	4			15	14
Darren Tucker	4	4							4	4				
Committee Members	H	A	H	A	H	A	H	A	H	A	H	A	H	A
Gemma Dooley			5	3										
Geoff Simkiss			5	4										
Craig Bingham			5	4	5	4								
Greg Healy					5	5								
Dominique Hogan-Doran					5	2								
CA Nominee					5	5								
Holly Ferling									1	1				
Tahlia McGrath											1	1		
Ashton Turner											1	1		
Elyse Villani											1	0		

Note: Patrick Cummins and Rachael Haynes concluded their tenure on the ACPL Board at the Annual General Meeting on 18 November 2024. Sarah Pragnell (Cricket Australia Chief Financial Officer) served on the ACRA BoM as the CA Nominee throughout the 2025 financial year. Natasha Perera (Cricket Australia Head of Financial Control) attended the August and October 2024 ACRA BoM meetings as the CA Nominee.

Meetings of Players Cordon Limited (PCL) Board

The number of meetings of the Board of Directors of PCL and of each PCL Committee held during the financial year, and the number of meetings attended by each Director and committee member were:

	PCL Board		Governance C'tee		Assessment C'tee	
PCL Directors	H	A	H	A	H	A
Chum Darvall	3	3				
Janet Torney	3	2	2	2		
Gemma Dooley	3	2				
Dominique Hogan-Doran	3	3	2	2		
Michael Kasprowicz	3	3			1	1
Paul Sheahan	3	1				
Clea Smith	3	3			1	1

Finance, Audit, Investment and Risk (FAIR) Committee:

The role and purpose of the FAIR Committee is to assist and advise the ACA Board by providing objective non-executive oversight of governance, strategy and reporting relating to:

- Financial management;
- Audit (both internal and external);
- Investments;
- Risk Management;
- Insurance; and
- Compliance

The FAIR Committee comprises of Janet Torney (Chair), Greg Dyer, Craig Bingham, Gemma Dooley and Geoff Simkiss.

ACRA Board of Management ('ACRA BoM'):

The role and purpose of the ACRA BoM is to assist the ACA Board in making recommendations and decisions regarding the ACRA Account where authority has been provided under the ACRA Board Charter.

The ACRA BoM comprises of Greg Healy (Chair), Janet Torney, Craig Bingham, Dominique Hogan-Doran and Sarah Pragnell.

Cricket Committee:

The Cricket Committee is responsible for making recommendations to the ACA Board and providing guidance to management in relation to the following issues:

- Cricket operations;
- The scheduling of cricket;
- Occupational health and safety issues;
- Playing Conditions and Codes of Conduct and Behaviour;
- Contracting structures and Gender Equity; and
- Any other matter referred to it by the ACA Board.

The Cricket Committee comprises of Christina Matthews (Chair), Trent Copeland, Usman Khawaja, Tahlia McGrath, Ashton Turner and Elyse Villani.

Governance and People Committee:

The Governance and People Committee's role is to assist and advise the ACA Board on the following:

- Making assessments of nominees for Appointed Director positions, before the appointment process;
- Ensuring the Company has modern and effective procedures to recruit strong Appointed Directors and key management personnel;
- Helping to ensure the composition of the Board includes a diverse range of desirable Board attributes;
- Reviewing remuneration, incentive and bonus structures of key management personnel; and
- Reviewing workplace policies and codes of conduct.

The Governance and People Committee comprises of Greg Dyer (Chair), Christina Matthews, Trent Copeland and Lisa Sthalekar.

Commercial Committee:

The Commercial Committee is responsible for making recommendations to the ACA Board and providing guidance to management in relation to the following issues:

- The ACA's commercial strategy;
- Commercial contracting;
- The licensing of Player Attributes and other Intellectual Property Rights;
- Joint venturing with Cricket Australia;
- The taxation of Player marketing rights;
- The monitoring of emerging trends in media rights;
- The valuation of cricket media rights (for MoU negotiations, amongst other things);
- Player data rights; and
- Any other matter referred to it by the ACA Board.

The Commercial Committee comprises of Greg Dyer (Chair), Janet Torney, Moises Henriques and Darren Tucker.

Project Working Group

The role and purpose of the Project Working Group is to assist the ACA Board in making recommendations regarding the confidential Project relating to the future of global cricket.

The Project Working Group comprises of Greg Dyer, Janet Torney and Lisa Sthalekar.

Indemnity and insurance of officers

ACPL has indemnified certain officers for costs incurred, in their capacity as a Director, Committee Member, Chief Executive Officer, Company Secretary or as an employee of ACPL, for which they may be held personally liable, unless certain exceptions apply which include, among others, where there is a lack of good faith.

During the financial year, the Company paid a premium to insure certain officers of the Company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor

The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity

Proceedings on behalf of the company

No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

Contributions on winding up

In the event that the Company is wound up, the amount that each member or person who was a member during the year ending on the day of the commencement of the winding up of the ACPL is liable to contribute is limited to \$1.00. There are three classes of membership of the ACA, Ordinary member, Life member and Kerry Packer Award member. The total amount that members from all classes are liable to contribute if the Company is wound up is \$1,688, based on a total of 1,688 members as at 30 June 2025.

Application of ACA funds

We confirm ACPL during the last financial year has:

(1) Complied with all the substantive requirements in its governing rules; and

(2) Applied its income and assets solely for the purpose for which the ACA has been established.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this Directors' report.

This report is made in accordance with a resolution of Directors, pursuant to section 298@ (a) of the Corporations Act 2001.

On behalf of the directors

Greg Dyer
Chair

29 October 2025
Sydney

Janet Torney
Director

29 October 2025
Sydney



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Australia

DECLARATION OF INDEPENDENCE BY JAMES DIXON TO THE DIRECTORS OF AUSTRALIAN CRICKET PLAYERS LIMITED

As lead auditor of Australian Cricket Players Limited (trading as Australian Cricketers' Association) for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Australian Cricket Players Limited and the entities it controlled during the period.

James Dixon

Director

BDO Audit Pty Ltd

Melbourne, 29 October 2025

Consolidated Statement of Profit or Loss and Comprehensive Income

For the year ended 30 June 2025

Income	Note	2025 \$	2024 \$
Member subscriptions		43,337	49,781
Grant – funding operations	18	6,746,367	6,901,206
Grant – funding programs		4,163,758	3,965,462
Investment income		8,855,653	3,567,336
Management fees		184,777	214,048
Licensing fees		511,825	16,711,142
Game development funding		223,263	183,878
Sundry income from fundraising activities		264,469	138,712
Total income		20,993,449	31,731,565

Expenditure	Note	2025 \$	2024 \$
Operating expenditure		(5,506,310)	(4,997,749)
Player Professional Development & Wellbeing		(2,611,832)	(2,184,514)
Past Player Game & Personal Development		(1,719,584)	(1,586,389)
Player Partnership Fund		(915,412)	(1,131,299)
Player Hardship Fund		(417)	(10,355)
Player Hardship Trust Fund		(5,000)	(8,100)
Australian Cricketers' Retirement Account Operating Expenses	20	(12,345,512)	(12,548,632)
Players Cordon Limited Operating Expenses		(90,943)	–
Total expenditure		(23,195,010)	(22,467,038)
Operating surplus		(2,201,561)	9,264,527

Other operating income / (expenditure)			
Movement in fair value of investments held for trading		2,360,071	7,121,541
Loss on disposal of assets		(3,498)	(7,686)
Net operating surplus		155,012	16,378,382
Funds transferred to Operating Reserve	17	332,713	(15,872,168)
Total comprehensive income for the year		487,725	506,214

The above consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

Consolidated Statement of Financial Position

For the year ended 30 June 2025

Current Assets	Note	2025 \$	2024 \$
Cash and cash equivalents	4	15,623,359	24,193,730
Trade and other receivables	5	630,904	745,988
Prepayments	6	544,384	558,012
Other financial assets	7	41,735,183	40,475,000
Total current assets		58,533,830	65,972,730

Non-Current Assets	Note	2025 \$	2024 \$
Plant and equipment	8	135,127	140,329
Right-of-use assets	9	1,220,150	1,375,796
Investments	10	120,318,526	112,653,358
Total non-current assets		121,673,803	114,169,483
Total assets		180,207,633	180,142,213

Current Liabilities	Note	2025 \$	2024 \$
Trade and other payables	11	1,467,128	3,185,146
Contract liabilities	12	20,643,575	23,048,584
Lease liabilities	13	106,735	92,881
Provisions	14	459,484	558,956
Provision for ACRA benefits	15	5,609,287	5,146,825
NFT Player Liability	16	1,947,995	4,829,541
Total current liabilities		30,234,204	36,861,933

Non-current liabilities	Note	2025 \$	2024 \$
Lease liabilities	13	1,216,579	1,323,314
Provisions	14	59,260	43,957
Provision for ACRA benefits	15	112,920,009	106,290,440
Total non-current liabilities		114,195,848	107,657,711
Total liabilities		144,430,052	144,519,644
Net assets		35,777,581	35,622,569
Retained surpluses		8,348,905	7,861,180
Operating Reserve	17	27,428,676	27,761,389
Retained surpluses		35,777,581	35,622,569

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

Consolidated Statement of Changes in Equity

For the year ended 30 June 2025

	Retained Surpluses \$	Operating Reserve \$	Total Equity \$
Balance at 1 July 2023	7,354,966	11,889,221	19,244,187
Total Operating Surplus for the year	16,378,382	–	16,378,382
Transfer to Operating Reserve	(15,872,168)	15,872,168	–
Net Operating Surplus	506,214	15,872,168	16,378,382
Balance at 30 June 2024	7,861,180	27,761,389	35,622,569

Balance at 1 July 2024	7,861,180	27,761,389	35,622,569
Total Operating Surplus for the year	155,012	–	155,012
Transfer to Operating Reserve	332,713	(332,713)	–
Net Operating Surplus	487,725	(332,713)	155,012
Balance at 30 June 2025	8,348,905	27,428,676	35,777,581

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Consolidated Statement of Cash Flows

For the year ended 30 June 2025

Cash Flows From Operating Activities	2025 \$	2024 \$
Members subscriptions	43,337	49,781
Grants and subsidies received	8,740,255	21,330,916
Interest Received	8,735,598	3,332,482
Licensing fees	9,594	7,601,634
Cash payments for the interest portion of lease liabilities	(98,170)	(104,347)
Other income	672,509	536,638
Payments to suppliers and employees	(17,582,024)	(13,472,672)
Receipt of NFT Player Payments	–	2,689,049
Pass on of NFT payments	(2,379,315)	(122,232)
Net cash flows provided by operating activities	(1,858,216)	21,841,249

Cash Flows From Investing Activities	2025 \$	2024 \$
Purchase of plant and equipment	(53,994)	(47,177)
Increase in other financial assets	(1,260,183)	(25,475,000)
Increase in investment made into ACRA diversified portfolio	(5,305,097)	(2,129,004)
Net cash flows used in investing activities	(6,619,274)	(27,651,181)

Cash Flows From Financing Activities	2025 \$	2024 \$
Repayment of lease liabilities	(92,881)	(80,005)
Net cash flows used in financing activities	(92,881)	(80,005)
Net (decrease) / increase in cash and cash equivalents	(8,570,371)	(5,889,937)
Cash and cash equivalents at beginning of the year	24,193,730	30,083,667
Cash and cash equivalents at the end of the year	15,623,359	24,193,730

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Notes to the Financial Statements

For the year ended 30 June 2025

1. Summary of Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) New or amended Australian Accounting Standards and Interpretations adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

(b) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB'), the Australian Charities and Not-for-profits Commission Act 2012 and Victorian legislation the Fundraising Act 1998 and associated regulations and the Corporations Act 2001, as appropriate for not-for-profit oriented entities.

The Consolidated Entity Disclosure Statement (CEDs) has been prepared in accordance with the Corporations Act 2001. It includes certain information for each entity that was part of the consolidated entity at the end of the financial year.

Historical cost convention

The financial statements have been prepared under the historical cost convention. The amounts presented in the financial statements have been rounded to the nearest dollar.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Parent entity information

In accordance with the Corporations Act 2001, these financial statements present the results of the consolidated entity only. Supplementary information about the parent entity is disclosed in note 24.

(c) Income recognition

(i) Fundraising income

Fundraising income is recognised by ACPL upon receipt.

(ii) Grant income

Grant revenue is recognised in profit or loss when the company satisfies the performance obligations stated within the funding agreements.

If conditions are attached to the grant which must be satisfied before the company is eligible to retain the contribution, the grant will be recognised in the statement of financial position as a liability until those conditions are satisfied.

(iii) Membership income

Membership income is recognised upon ACPL having the right to the entitlement. Life membership revenue is recognised on receipt.

(iv) Interest income

Interest income is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

(d) Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

(e) Cash and cash equivalents

Cash in the Statement of Financial Position comprises cash at bank and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

(f) Trade and other receivables

Trade receivables, which generally have 30 day terms, are recognised and carried at original invoice amount less an allowance for any expected credit losses.

A simplified approach is used to measure expected credit losses using a lifetime expected loss allowance model.

(g) Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the consolidated entity expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The consolidated entity has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

(h) Investments and other financial assets

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the consolidated entity has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Financial assets at fair value through profit or loss

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

Financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income include equity investments which the consolidated entity intends to hold for the foreseeable future and has irrevocably elected to classify them as such upon initial recognition.

(i) Plant and equipment

Plant and equipment is stated at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is calculated on a Diminishing Value basis over the estimated useful life of the asset as follows:

	2025	2024
Make good asset	5 years	5 years
Plant and equipment	3 to 10 years	3 to 10 years
Leasehold Improvements	5 years	5 years

(j) Trade and other payables

Trade and other payables are carried at amortised cost and represent liabilities for goods and services provided to ACA prior to the end of the financial year that are unpaid and arise when ACA becomes obliged to make future payments in respect of the purchase of these goods and services. These amounts are unsecured and are normally settled within 30 days of recognition.

(k) Provisions (excluding employee benefits)

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and when a reliable estimate can be made of the amount or the obligation.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects the risks specific to the liability.

When discounting is used, the increase in the provision due to the passage of time is recognised as interest expense.

(l) Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

(m) Lease Liability

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the consolidated entity's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

(n) Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

(o) Financial instruments

Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

When the transaction price differs from fair value at initial recognition, the Company will account for such difference if:

- fair value is evidenced by a quoted price in an active market for an identical asset or liability or based on a valuation technique that uses only data from observable markets, then the difference is recognised as a gain or loss on initial recognition (i.e. day 1 profit or loss)
- in all other cases, the fair value will be adjusted to bring it in line with the transaction price (i.e. day-1 profit or loss will be deferred by including it in the initial carrying amount of the asset or liability)

(p) Income tax

The Company's income is exempt from income tax under the Income Tax Assessment Act (1997).

With respect to ACRA, both the ACPL and Cricket Australia have received professional advice that:

- the investment earnings of ACRA are not subject to taxation on the basis the income is derived by the ACPL as a tax-exempt Trade Union; and
- a payment of an amount from ACRA to a player who is no longer contracted under any Cricket Australia, State Association, W/BBL or Spring Challenge Team playing contract made within 12 months of the termination or expiry of their last such contract will constitute an Employment Termination Payment (via Class Ruling 2025/3 issued by the Australian Taxation Office).

Consequently, a liability for income tax in relation to the activities of ACRA is not recognised by the ACA. Pay As You Go Withholding tax will be deducted and forwarded to the Australian Taxation Office from gross payments of amounts at the time of payment in accordance with income tax rules.

(q) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of assets or expenses. Receivables and Payables in the Statement of Financial Position are shown inclusive of GST.

(r) ACRA Benefits

The ACA took over ownership and management of ACRA from 1 November 2018. The provision for ACRA Benefits is represented by contributions previously received prescribed under the 2023–2028 and previous Memorandum of Understanding between the ACA and Cricket Australia, net investment earnings on the account throughout the year less any ACRA payments made to members.

ACRA Benefits are recorded in the Statement of Financial Position at fair value which also represents the face value of the liability.

(s) Principles of Consolidation

The consolidated financial statements incorporate all of the assets, liabilities and results of the Australian Cricket Players Limited ("the parent"), the Australian Cricketers' Association Player Hardship Fund Pty Ltd as trustee for the Australian Cricketers' Association Player Hardship Fund, Players Cordon Limited and Players Ventures Pty Ltd ("the subsidiaries"). Subsidiaries are entities the parent controls. The parent controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

From 1 November 2018, the parent obtained 100% control of the Australian Cricketers Retirement Account. Players Cordon was incorporated as a non-for-profit public company limited by guarantee on 21 November 2023 with the sole member being Australian Cricket Players Limited. Players Ventures Pty Ltd was incorporated as a proprietary company on 17 October 2024 as a wholly owned subsidiary of Australian Cricket Players Limited.

The assets, liabilities and results of the subsidiaries are fully consolidated into the financial statements of the group from the date on which control is obtained by the group. Where relevant, intercompany transactions, balances and unrealised gains or losses on transactions between group entities are fully eliminated on consolidation. Accounting policies of subsidiaries have been changed and adjustments made where necessary to ensure uniformity of the accounting policies adopted by the group.

(t) Reclassification of comparatives

Comparative figures, where appropriate, have been reclassified to be comparable with the figures presented for the current financial year.

2. Critical Accounting Judgements, Estimates and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Fair value measurement hierarchy

The consolidated entity is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date; Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

Revenue from delivery of services to members

When recognising revenue in relation to the delivery of services to members, the key performance obligation of the consolidated entity is considered to be the point of service delivery to members in accordance with the arrangements in place within underlying agreements with service providers.

Notes to the Financial Statements continued
For the year ended 30 June 2025

Estimation of useful lives of assets

The Company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Employee benefits provision

As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Lease Term

The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economical incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the consolidated entity's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The consolidated entity reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.

Incremental Borrowing Rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the consolidated entity estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Fair value measurement on financial instruments

When the fair values of financial assets and financial liabilities recorded in the statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques. A degree of judgement is required in establishing fair values when inputs used are not derived from observable markets.

3. Expenses

Surplus before income tax includes the following specific expenses:

	2025 \$	2024 \$
Superannuation expense		
Defined contribution superannuation expense	322,545	292,692

4. Cash and Cash Equivalents

	2025 \$	2024 \$
Cash at bank – ACA	7,098,013	8,270,114
Restricted cash – ACRA	3,876,442	4,004,426
Restricted cash – NFT Program	867,594	11,553,089
Restricted cash – Player hardship trust account	364,751	366,101
Restricted cash – Players Cordon Limited	3,416,559	–
Total cash and cash equivalents	15,623,359	24,193,730

5. Trade and Other Receivables

	2025 \$	2024 \$
Trade receivables	1,373	–
Other receivables	629,531	745,988
Total trade and other receivables	630,904	745,988

Allowance for expected credit losses

The consolidated entity has recognised a loss of \$0 in profit or loss in respect of the expected credit losses for the year ended 30 June 2025.

6. Prepayments

	2025 \$	2024 \$
Prepayments	544,384	558,012
Total prepayments	544,384	558,012

Notes to the Financial Statements continued

For the year ended 30 June 2025

7. Other Financial Assets

	2025 \$	2024 \$
Term deposits	41,735,183	40,475,000
Total other financial assets	41,735,183	40,475,000

Term deposits have a maturity greater than 3-months and up to 12-months.

8. Plant and Equipment

At 30 June 2025	Plant and equipment	Leasehold improvements	Total
Cost	247,324	48,682	296,006
Accumulated depreciation	(146,724)	(14,155)	(160,879)
Total plant and equipment	100,600	34,527	135,127
Net carrying amount at 1 July 2024	112,122	28,207	140,329
Additions	40,883	13,111	53,994
Disposals	(3,498)	–	(3,498)
Depreciation charge for the year	(48,907)	(6,791)	(55,698)
Net carrying amount at 30 June 2025	100,600	34,527	135,127

At 30 June 2024	Plant and equipment	Leasehold improvements	Total
Cost	206,441	35,571	242,012
Accumulated depreciation	(94,319)	(7,364)	(101,683)
Total plant and equipment	112,122	28,207	140,329
Net carrying amount at 1 July 2023	123,915	35,259	159,174
Additions	47,177	–	47,177
Disposals	(7,686)	–	(7,686)
Depreciation charge for the year	(51,284)	(7,052)	(58,336)
Net carrying amount at 30 June 2024	112,122	28,207	140,329

9. Right-of-Use Assets

	2025 \$	2024 \$
Land and buildings – right-of-use	1,544,611	1,544,611
Less: Accumulated depreciation	(324,461)	(168,815)
Total right-of-use assets	1,220,150	1,375,796
Net carrying amount at 1 July	1,375,796	1,531,443
Additions	–	–
Remeasurement	–	–
Depreciation charge for the year	(155,646)	(155,647)
Net carrying amount at 30 June	1,220,150	1,375,796

10. Investments

	2025 \$	2024 \$
ACRA diversified portfolio	120,318,526	112,653,358
Total investments	120,318,526	112,653,358

Perpetual Private are engaged to provide investment and administration services to the ACA in respect of the ACRA diversified portfolio.

11. Trade and Other Payables

	2025 \$	2024 \$
Trade payables and accruals	901,744	784,320
Tax liabilities – GST	414,705	2,196,700
Payroll liabilities	150,679	204,126
Total trade and other payables	1,467,128	3,185,146

12. Contract Liabilities

Contract liabilities represents grant income received but not yet recognised until the conditions attached to the grant have been satisfied.

	2025 \$	2024 \$
Deferred revenue	4,178,174	5,359,774
Accrued program funding	2,153,607	2,587,105
Past player funding reserve	14,311,794	15,101,705
Total contract liabilities	20,643,575	23,048,584

Notes to the Financial Statements continued

For the year ended 30 June 2025

13. Lease Liabilities

	2025 \$	2024 \$
Current	106,735	92,881
Non-current	1,216,579	1,323,314
Total lease liabilities	1,323,314	1,416,195
Future lease payments		
Future lease payments are due as follows:		
Within one year	197,776	191,051
One to five years	856,306	830,229
More than five years	699,004	922,857
Total future lease payments	1,753,086	1,944,137

14. Provisions

	Annual Leave \$	Long Service Leave \$	Make good \$	Total \$
As at 1 July 2024	367,842	217,814	17,257	602,913
Utilised	(405,001)	–	–	(405,001)
At 30 June 2025	238,742	262,745	17,257	518,744
Current 2025	238,742	203,485	17,257	459,484
Non-Current 2025	–	59,260	–	59,260
At 30 June 2025	238,742	262,745	17,257	518,744
Current 2024	367,842	173,857	17,257	558,956
Non-Current 2024	–	43,957	–	43,957
At 30 June 2024	367,842	217,814	17,257	602,913

15. Provision for ACRA Benefits

Under the 2023–2028 MoU, Cricket Australia, State Associations, Big Bash League (BBL), Women’s Big Bash League (WBBL) and Spring Challenge contracted players may be entitled to certain future benefits (ACRA Benefits) payable from ACRA, which accrue based on the Modernised ACRA Rules.

These future ACRA Benefits are payable under the rules of ACRA that govern payment timing to players who are no longer contracted under any CA, State Association, W/BBL or Spring Challenge Team playing contract as at 10 November of a given year.

The ACA took over ownership and management of ACRA from 1 November 2018. The provision for future ACRA Benefits is reconciled from this point in time as follows:

	2025 \$	2024 \$
Provision opening balance	111,437,265	103,540,389
Benefits paid	(5,087,057)	(4,459,354)
Benefits accrued	12,179,088	12,356,230
Total ACRA benefits	118,529,296	111,437,265
Current	5,609,287	5,146,825
Non-current	112,920,009	106,290,440
Total ACRA benefits	118,529,296	111,437,265

From the date of transfer of ACRA to the ACA, investment earnings were notionally allocated to members’ future ACRA Benefits.

The current liability generally reflects the ACRA Benefits due to be paid to Eligible Uncontracted Players in accordance with the Modernised ACRA Rules once per year in November of that year (e.g. November 2025) who have not received a Cricket Australia, State, BBL, W/BBL or Spring Challenge contract for the upcoming season under the Modernised ACRA Rules.

16. NFT Player Liability

In March 2022, Cricket Australia and the ACA entered into an NFT Platform Development and Licensing Agreement with Cricket Australia, Digital Collectibles Pte Ltd (“Rario”) and True Ample Limited (“BlockTrust”) (“NPDL Agreement”) relating to the establishment of the official CA/ACA Non-Fungible Token (NFT) program. In April 2022, the NPDL Agreement was amended to include Rario BT Pty Limited, a wholly owned subsidiary of Rario and BlockTrust, as a party to the NPDL Agreement.

On 11 April 2024, Rario, Rario BT, CA and the ACA entered into a confidential Deed of Variation, Settlement and Release pursuant which, among other things, provided for the ACA to be paid a settlement fee, the future Annual Minimum Guaranteed Royalty being returned to Rario. Accordingly, licensing fees recorded by the ACA have reduced materially during the 2025 financial year compared with 2024.

As part of the ongoing and varied NPDL Agreement, Rario were required to make payment to CA (acting on its own behalf) and the ACA (acting on its own behalf and as a conduit for the Participating Players) of the Annual Minimum Guaranteed Royalty for each of the remaining three Contract Years. These royalties will be payable to Participating Players by the ACA (acting as a conduit on behalf of Rario) at the conclusion of each Contract Year in line with the actual royalties received from annual sales of NFTs as confirmed by Rario.

The NPDL Agreement also provided the ACA with the right to invest in Rario shares via a call option. As at 30 June 2025, the call option has not been exercised. No value has been attributed to this right as at 30 June 2025.

	2025 \$	2024 \$
NFT Player Liability	1,947,995	4,829,541
Total NFT Player Liability	1,947,995	4,829,541

Notes to the Financial Statements continued

For the year ended 30 June 2025

17. Equity – Operating Reserve

Funds transferred to Operating Reserve are funds for use in ACA Operations as required in the future.

	2025 \$	2024 \$
Opening at 1 July	27,761,389	11,889,221
Funds transferred to Operating Reserve	(332,713)	15,872,168
At 30 June	27,428,676	27,761,389

18. Cricket Australia (“CA”) Grants

The funding received from CA, including funding received for ACRA, is made pursuant to the terms of various agreements, including the Memorandum of Understanding between CA and ACA.

19. Auditors Remuneration

During the financial year the following fees were paid or payable for services provided by BDO Audit Pty Ltd, the auditor of the Company.

	2025 \$	2024 \$
Audit services – BDO Audit Pty Ltd		
Audit of the financial report	56,000	44,000
Total audit services	56,000	44,000

20. Australian Cricketers’ Retirement Account Operating Expenses

The ACA took over ownership and management of the Australian Cricketers’ Retirement Account (ACRA) from Cricket Australia on 1 November 2018.

Expenses in relation to ACRA reflect the ACRA Benefit Payments due to be paid to players in accordance with Article 18 of the MoU and the Modernised ACRA Rules, as well as the ongoing administrative requirements of the Account.

21. Contingent Liabilities

Bank guarantees in relation to the premises lease are in place as at 30 June 2025 amounting to \$117,864 (2024 \$117,864).

22. Donations and Gifts

A trust entitled ‘The Australian Cricketers’ Association Player Hardship Fund’ (the ‘PHF Trust Fund’) was established pursuant to a Trust Deed dated 26 July 2011, with Australian Cricketers’ Association Player Hardship Fund Pty Ltd ABN 97 443 607 582 (the ‘Trustee’) (a wholly owned subsidiary of ACA) as trustee. Current share capital of the PHF Trust Fund is 10 Ordinary Shares valued at \$10 wholly owned by the Australian Cricket Players Limited. The trustee for the PHF Trust Fund was endorsed as a DGR by the ATO from 26 July 2011.

Players Cordon Limited was incorporated on 21 November 2023 (of which ACPL is the sole member). In May 2025, Players Cordon Limited was registered as a Public Benevolent Institution (PBI) with the Australian Charities and Not-for-profits Commission (ACNC), effective 21 November 2023. The ATO has endorsed Players Cordon for tax charity concession(s) (TCC) and as a DGR. TCC concession(s) were effective 21 November 2023 including Income tax exemption, GST concessions, and FBT exemption.

In June 2025, ACPL gifted an amount of \$3,425,667 to Players Cordon, representing some of the proceeds from the ACA’s NFT program (referred to in Note 16 above) plus the surplus from the ACPL’s historical Player Hardship Fund. Where previously, ACA has directed that donations be made to the PHF Trust Fund, following the establishment of Players Cordon Limited, ACA will advise that donations should be directed to Players Cordon Limited.

23. Funding of Various Activities

The ACA receives funding revenue both for its ongoing operations and for specific programs. The specific programs for which the ACA is responsible are as follows:

- **Professional Development Program:** ACPL receives funds from the Player Payment Pool in the MoU to administer and operate the Professional Development Program (also known as GamePlan) to promote player development and wellbeing strategies and programs in Australian cricket. This program seeks to assist players develop their own skills and strategies to assist them to thrive both on and off the field as well as prepare them for life after cricket.
- **Past Player Program:** ACPL has received the players’ share of revenues from the 2020 ICC Women’s T20 World Cup and 2022 ICC Men’s T20 World Cup hosted in Australia. This funding is used to fund initiatives which support and benefit past player members such as providing medical and personal development grants and running health check clinics in each state and territory. The Past Player Program also supports game development and includes the Game Development Program which provides funding to each State Association to allow them to utilise members for grassroots/community cricket coaching and mentoring appearances.
- **Premier Cricket Program and Masters Tours:** Funding has been provided for the ACA to continue to operate the Premier Cricket Program (which provides grants to Premier Cricket clubs to engage past player members to play a coaching, mentoring and/or playing role) as well as facilitate the running of Masters Tours in regional towns. These initiatives utilise the knowledge, skill and passion of the ACA membership to develop and grow the game and its players whilst providing avenues for members to remain connected to cricket.
- **Player Hardship Fund:** The monies received from fundraising activities for the Player Hardship Fund were to be used for the express purpose of providing support to ACA members and their families in times of genuine hardship. Those monies (referred to in Note 22 above) were gifted to Players Cordon pursuant to a Deed of Gift in June 2025. This fund will now be wound up.
- **PHF Trust Fund:** The Trustee for this DGR fund was endorsed as a DGR by the ATO and as such donations received were to be distributed in accordance with the guidelines as set out in the Trust Deed for that fund (e.g. necessitous circumstances). The balance of these monies, being \$365,000, were gifted to Players Cordon in September 2025 pursuant to a Deed of Gift and the process now commenced to wind this fund up.
- **Players Cordon Limited:** Players Cordon is a PBI registered with the ACNC and since July 2025 has been endorsed as a DGR by the ATO. Donations received are to be distributed in accordance with the guidelines developed by the Board of Players Cordon consistent with its Constitution and any Deeds of Gift from donors from time to time.

24. Parent Entity Information

The Australian Cricketers’ Association Player Hardship Fund Pty Ltd as trustee for the Australian Cricketers’ Association Player Hardship Fund, Players Cordon Limited and Players Ventures Pty Ltd are fully owned subsidiaries of Australian Cricket Players Limited.

Statement of profit or loss and other comprehensive income	Parent	
	2025 \$	2024 \$
Profit after income tax	(3,179,779)	16,456,456
Total comprehensive income	(3,179,779)	16,456,456

(Financial year 2025 loss in ACPL parent entity includes the payment of \$3,425,667 from ACPL to Players Cordon Limited under the Deed of Gift signed on 15 May 2025).

Statement of financial position	Parent	
	2025 \$	2024 \$
Total current assets	54,899,158	65,675,021
Total assets	176,572,961	179,844,504
Total current liabilities	31,135,881	36,861,933
Total liabilities	144,427,880	144,519,644
Net assets	32,145,081	35,324,860
Net surplus of funds	32,145,081	35,324,860

25. Key Management Personnel Disclosures

Compensation

The aggregate compensation made to key management personnel of the Company, including some Directors roles, is set out below:

	2025 \$	2024 \$
Aggregate compensation	1,011,511	912,538

26. Related Party Transactions

Key management personnel

Disclosures relating to key management personnel are set out in note 25.

Transactions with related parties

There were no transactions with related parties during the current and previous financial year.

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to or from related parties during the current and previous financial year.

27. Matters Subsequent to the End of the Financial Year

The following matters have arisen subsequent to the end of the financial year:

- In July 2025, ACPL entered into a Deed of Novation and Purchase with the World Cricketers Association (WCA), whereby (amongst other things) WCA acquired a 66.6% interest in the confidential Project relating to the future of global cricket, potentially via a new special purpose joint venture vehicle.
- In July 2025 Players Cordon was endorsed as a Deductible Gift Recipient (DGR) by the ATO.
- In September 2025 the Trustee for the Australian Cricketers Association Player Hardship Fund (“Trust”) executed a Deed of Gift for \$365,000 to Players Cordon Limited and resolved to wind up the Trust.

No other matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the consolidated entity’s operations, the results of those operations, or the consolidated entity’s state of affairs in future financial years.

Entity Name	Type of Entity	Trustee, partner or participant in joint venture	Ownership interest	Tax residency
Australian Cricket Players Limited	Body Corporate	–	100%	Australian
Australian Cricketers’ Association Player Hardship Fund Pty Ltd	Body Corporate	Trustee	100%	Australian
Players Cordon Limited	Body Corporate	–	100%	Australian
Players Ventures Pty Ltd	Body Corporate	–	100%	Australian

Directors' Declaration

In the Directors' opinion:

- (a) the financial statements and notes set out are in accordance with the Corporations Act 2001, including
 - complying with Australian Accounting Standards – Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements; and
 - give a true and fair view of the consolidated entity's financial position as at 30 June 2025 and of its performance, as represented by the results of its operations, changes in equity and its cash flow, for the financial year ended on that date; and
- (b) there are reasonable grounds to believe that the consolidated entity will be able to pay its debts as and when they become due and payable; and
- (c) the Consolidated Entity Disclosure Statement required by section 295(3A) of the Corporations Act 2001 for the year ended 30 June 2025 is true and correct.

Signed in accordance with a resolution of Directors made pursuant to section 295(a) of the Corporations Act 2001.

On behalf of the directors



Greg Dyer
Chair

29 October 2025
Sydney



Janet Tomey
Director

29 October 2025
Sydney



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INDEPENDENT AUDITOR'S REPORT

To the members of Australian Cricket Players Limited (trading as the Australian Cricketers' Association)

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Australian Cricket Players Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial report, including material accounting policy information and the directors' declaration.

In our opinion the accompanying financial report of Australian Cricket Players Limited, is in accordance with the *Corporations Act 2001*, including:

- (i) Giving a true and fair view of the Group's financial position as at 30 June 2025 and of its financial performance for the year ended on that date; and
- (ii) Complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the directors' report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

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If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: https://www.auasb.gov.au/media/apzlw0y/ar3_2024.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd

BDO



James Dixon
Director
Melbourne 29 October 2025



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